CAPITAL PROGRAM & BUDGET



Fiscal Year 2011 - 2016 Approved

Christopher A. Coons
County Executive



New Castle County Approved Capital Program & Budget FY 2011 - 2016

Distinguished Budget Presentation	DEPARTMENTAL PROFILES
Elected and Selected Officials	FY 2011 - 2016 Capital Program and Budget
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Department of Public Safety	Department of County Executive
Department Summary	Department Summary
Emergency Communications Center	Contingency
Emergency Medical Services	
Law Enforcement	



This prestigious award is the highest form of recognition in government budgeting that a local government can receive. Of nearly 40,000 units of local government eligible, an average of only 2% each year receive this honor. Additionally, New Castle County was awarded "Special Capital Recognition".

The Government Finance Officers Association of the
United States and Canada (GFOA)
presented a Distinguished Budget
Presentation Award to
NEW CASTLE COUNTY, DELAWARE

for its annual budget for the fiscal year beginning July 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only.

We believe our current budget continues
to conform to program requirements,
and we are submitting it to

GFOA to determine its eligibility
for another award.

New Castle County Elected Officials For Fiscal Year 2011

Executive	County Council
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County Executive · · · · · · · · · · · · Christopher A. Coons	President of Council····· Paul G. Clark
	First District · · · · · · · · Joseph M. Reda
	Second District · · · · · · · · · · · · · · Robert S. Weiner
	Third District · · · · · · · · · · William J. Tansey
	Fourth District · · · · · · · · · · Penrose Hollins
Row Offices	Fifth District · · · · · · · Lisa Diller
Register of Wills · · · · · · · · Nina Bawa	Sixth District · · · · · · · · · William E. Powers, Jr.
Recorder of Deeds· · · · · · · · · · · Michael E. Kozikowski	Seventh District · · · · · · · · · · · · · · · · · · ·
Sheriff · · · · · · · · Michael P. Walsh	Eighth District · · · · · · · John J. Cartier
Clerk of the Peace · · · · · · · · · · Kenneth W. Boulden, Jr.	Ninth District · · · · · · · · · Timothy P. Sheldon
	Tenth District · · · · · Jea P. Street
	Eleventh District · · · · · · · · · · · David L. Tackett
	Twelfth District· · · · · · · · · J. William Bell

County Planning Board

Chairperson Victor Singer

Sandra D. Anderson

June D. MacArtor

Robert C. McDowell

William V. McGlinchey

Victor Udo

Mark Weinberg

Arthur R. Wilson

Project	Title	Page	Project	Title	Page
Speci	al Services		Special Ser	vices (Continued)	
	Facilities/Equipment and Landfill Facili	ities		Parks (Continued)	
0126 A	Army Creek Landfill Upgrade	38	0510 Game Cour	rt Improvements	40
1109 A	ARRA Building Rehabilitation	36	0509 General Pa	rkland Improvements	41
0401 E	Building Rehabilitation	35	9916 Glasgow R	egional Park	48
0230 F	Fleet Acquisitions	35	0515 Greenway	Systems	42
9808 C	General Paving	37	0333 Iron Hill Pa	ark	46
9909 C	General Roof Renovations	37	0330 Land Acqu	isition	46
0711	Government Center Parking Lot	35	9809 Maintenand	ce Base Renovations	43
9035 H	Hazardous Substances & Asbestos Abatement	36	9715 Middle Rui	n Valley	48
8919 I	Inspection of Tanks - Environmental Control	36	0704 Multi-Purp	ose Athletic Fields	48
9910 S	Security	37	0331 Parkland A	equisition	39
	Parks		9815 Pavilion Re	enovations	44
			0508 Play Area I	Improvements	45
	Brandywine Springs Park Rehabilitation		0516 Skate Parks	S	44
0608 I	Delcastle Competition Quad	47	0334 Southern R	egional Park	47
0609 I	Delcastle Parking Renovations	47	0121 Sports Ligh	nting	44
0117 Г	District Park #5	39	1 0		

Projec	t Title	Page	Project	Title	Page
Spec	rial Services (Continued)		Speci	ial Services (Continued)	
	Sanitary Facilities			Sanitary Facilities (Continued)	ı
0621	Airport Road Pump Station Upgrade	57	0220	Develop Collection System Improvements	60
0101	Backwater Valve Improvement	52	0221	Develop Interceptor Improvements	61
0620	Belltown Sanitary Sewer Upgrade	50	0312	Edgemoor Pump Station Upgrade	56
0610	Boxwood Road Sanitary Sewer Improvements	49	0616	Electrical Power Distribution Upgrades	56
0624	Brandywine Hundred Clearwater Program	64	1003	Fieldstone Crossing Interceptor	51
0005	Brandywine Hundred North Rehab Phase I	59	0622	General Sewer Improvements	53
1001	Brandywine Hundred North Rehab Phase II	64	1102	Glasgow Area Sewer Improvements	53
0218	Brandywine Hundred South Rehab Phase I	60	9604	Hyde Run Relief	51
1002	Brandywine Hundred South Rehab Phase II	65	1004	Kirkwood Trunk Line Interceptor	51
0213	Bridleshire Farms Septic Elimination	52	0323	Mill Creek Interceptor Relief	49
0216	Buttonwood Pump Station Upgrade	55	0433	Mobile Radio System Upgrade	53
0705	Christiana River Force Main	57	0406	M.O.T. Area Maintenance Base	61
0615	Christiana Pump Station Upgrade	56	0215	Naamans Pump Station Upgrade	55
0219	Countywide Manhole Rehabilitation	60	0612	North Delaware Interceptor System	63
0102	Delaware City Sewer Rehabilitation	59	0420	Old State Road Interceptor	49
0004	Delaware City Treatment Plant Rehabilitation	66	0422	Pike Creek Improvements	62
0438	DelDot Coordination Project	62	0006	Pump Station Meters	54
			0106	Pump Station Rehabilitation	54

Project	Title	Page	Project	Title	Page	
Special Services (Continued)		_	Special Services (Continued)			
	Sanitary Facilities (Continued)		i	Sanitary Facilities (Continued	<i>l</i>)	
0618 Rich	hardson Park Pump Station Upgrade	57		Freatment Plants/Discharge Elimin Act Evaluations		
0423 Rive	er Road Improvements	62		Creek Pump Station Rehabilitation		
0708 Sept	tage Receiving Station Upgrade	67	•	-		
0511 Sew	ver Repairs and Rehabilitation	63	0614 White Clay S	Sewer Basin Rehabilitation	64	
0611 Sout	th Christiana Interceptor Analysis	50				
9603 Sout	thern Sewer Service Area	67				
0107 Spec	cial Services Complex	59		Stormwater		
0903 State	e Road Interceptor	50	0413 Countywide	Drainage Problems	68	
9705 Ston	ney Creek Pump Station Upgrade	58	1110 General Stor	mwater Improvements	69	
0217 Terr	minal Avenue Pump Station Upgrade	55	9508 Little Mill Ci	reek II	69	
0613 Tow	vnsend Pipe & Manhole Rehabilitation	63	0414 New Castle O	Conservation District	68	
0224 Turk	key Run Interceptor Rehabilitation	61	0517 Stormwater M	Mitigation Projects	68	
0424 Wat	ter Farm #1 Improvements	66	0625 Stormwater I	Basin Renovation	69	

Police

Project	Title	Page	Project	Title	Page
Community S	Services		Public Safety	(Continued)	
	Libraries			Emergency Medical So	ervices
0605 Bear Library	/	72	0710 EMS Station	ns	77
0905 Claymont Li	ibrary	72	1106 Lifepak 15 U	Jpgrades	77
0417 Hockessin L	ibrary Expansion Project	71			
0418 Kirkwood H	lighway Library Expansion	71		Law Enforcement	
0329 Southern Lib	brary	71	1107 Police Protect	ction Package	78
			0712 Public Safety	y Facility	78
Public Safety					
E	mergency Communications	Center	Administration	<u>on</u>	
1104 800 MgHZ		75	9918 Information	Systems Expansion	80
9229 800 MHZ C	ommunications Equipment	76			
0410 Computer Sy	ystem	75	Constant Francis	45	
1108 Communica	tions Upgrade	76	County Execu	tive	
1105 MDT'S			8933 Executive C	apital Contingency	82

New Castle County Legend for Identification Prefixes of Capital Project Budget Years

Fiscal Year	Capital Year
<u>Budgeted</u>	<u>Prefix</u>
1990	90
1991	91
1992	92
1993	93
1994	94
1995	95
1996	96
1997	97
1998	98
1999	99
2000	00
2001	01
2002	02
2003	03
2004	04
2005	05
2006	06
2007	07
2008	08
2009	09
2010	10
2011	11
2012	12
2013	13
2014	14
2015	15
2016	16
	10

New Castle County

FY 2011 Capital Budget

By Department and Project

	FY 2011 Capital Budget	Capit	FY 2011 al Budget
Special Services	1 0		
Sewer		Facilities/Equipment	
Boxwood Road Sanitary Sewer Improvement	\$600,000	ARRA Building Rehabilitation	\$7,800,537
Brandywine Hundred Clearwater Program	1,000,000	Building Rehabilitation	(7,800,537)
Brandywine Hundred North Rehab Phase I	9,660,000	Fleet Acquisitions	2,490,059
Brandywine Hundred South Rehab Phase I	7,245,000	Hazardous Substance & Asbestos Abatement	25,000
Christiana River Force Main	500,000	Inspection of Tanks	25,000
Countywide Drainage Problems	180,000		** ** * * * * * * * *
Delaware City Sewer Rehabilitation	3,000,000	Total Facilities/Equipment	\$2,540,059
Delaware City Treatment Plant Rehabilitation	500,000		
DelDot Coordination Project	1,000,000	Parks	
Electrical Power Distribution Upgrades	250,000	Game Court Improvements	\$125,000
Fieldstone Crossing Interceptor	150,000	Multi-Purpose Athletic Fields	1,600,000
General Sewer Improvements	450,000	Play Area Improvements	250,000
General Stormwater Improvements	36,000	Skate Parks	202,000
Kirkwood Trunk Relief Line Interceptor	200,000	Total Parks	\$2,177,000
North Delaware Interceptor System	19,815,000	Total Laires	φ2,177,000
Old State Rd Interceptor	1,000,000		
Pike Creek Improvements	250,000	Total Special Somices	58,503,059
Pump Station Rehabilitation	800,000	Total Special Services	30,303,039
Septage Receiving Station Upgrade	700,000		
Sewer Repairs & Rehabilitation	500,000		
Southern Sewer Service Area	400,000		
Stormwater Basin Renovation	600,000		
Townsend Pipe & Manhole Rehabilitation	250,000		
Wastewater Treatment Plants/Discharge Elimination	50,000		
White Clay Sewer Basin Rehabilitation	4,650,000		
Total Sewer	\$53,786,000		

New Castle County FY 2011 Capital Budget

By Department and Project

	FY 2011		FY 2011
	Capital Budget		Capital Budget
Community Services		Administration	
Library Facilities			
Bear Library Expansion	\$3,005,000	Information Systems Expansion	\$ <u>1,675,000</u>
Claymont Library	7,382,000	Total Administration	\$ 1,675,000
Southern Library	1,067,000	Total Auministration	φ 1,073,000
Total Community Services	\$11,454,000		
		TOTAL FY 2011 CAPITAL BUDGET	\$73,482,059
Public Safety			
800 MgHZ	\$150,000		
800 MHZ Communications Equipment	(375,000)		
Communications Upgrade	75,000		
EMS Stations	1,750,000		
MDT's	150,000		
Police Protection Package	100,000		
Total Public Safety	\$1,850,000		

Development of the Capital Program and Budget

Overview

The New Castle County Reorganization Act requires that the Chief Administrative Officer (CAO) shall annually prepare a Capital Program and Budget under the direction of the County Executive. In preparing the Capital Program and Budget, the CAO shall confer with the Department of Land Use to ascertain that the proposed program is in accordance with the County Comprehensive Development Plan. In fiscal 1989 the Budget Office within the Office of Finance became the principal agency responsible for assisting the CAO in the coordination and preparation of the Capital Program and Capital Budget. Also, in 2005 by Executive Order a Capital Strategies and Review Committee (CSRC) currently consisting of the Executive Office, Office of Finance, Procurement, Land Use, Special Services, County Council and Law was established.

No later than the first day of April of each year the County Executive shall recommend to County Council, a capital program for the ensuing six years and a capital budget for the ensuing year. No later than the date that the program is submitted to County Council, the County Executive shall submit it to the Department of Land Use for its review and recommendations to County Council. The County Executive shall also submit it to the Planning Board for the sole purpose of determining if it is in accordance with the Comprehensive Development Plan.

No later than the first day of June of each year, the County Council is required to approve a capital program and adopt a capital budget before it ordains the annual operating budget. The program shall detail each capital project. Each project shall show the amount of appropriations that have been expended or are to be expended and the funding sources for each of the fiscal years presented in the program. The Capital Budget Ordinance shall show in detail the capital expenditures to be made or incurred in accordance with the capital program.

County Council may not amend the capital program as submitted to it by the County Executive until it has received from same, recommendations

with respect to the proposed amendment. County Council shall not be bound by such recommendations and may act without them if they are not received within 15 days from the date they are requested.

The reader is referred to the appropriate sections of Title 9 of the Delaware Code which are Sections 1134, 1135, 1136, 1137, 1159, 1332, 1341, 1343 and 1361 for further details regarding the capital programming and budget process.

Capital Projects Strategies and Review System (CAPSTARS)

The CSRC is operationally responsible for the County's Capital Projects Strategies and Review System (CAPSTARS).

CAPSTARS was implemented to establish quantitative fiscal strategies that would provide greater linkage to the County's Comprehensive Development Plan; and to provide a unified review system that would evaluate strategic plan considerations and financial compliance. Results achieved through the implementation of CAPSTARS include seven key quantitative fiscal strategies which are consistent with the Comprehensive Development Plan; cost standards to more readily quantify the impact of certain capital improvements upon the annual operating budget; and a quarterly capital review with each County agency to evaluate program/plan conformance and fiscal compliance. Additional benefits are also provided to the County Council in the form of more timely and quantitative information regarding each of their district's capital projects. Overall, the entire capital program and budget administration is substantially more fiscally significant to management and is more closely linked to the County's Comprehensive Development Plan.

Major components of CAPSTARS are presented in the following pages 2 through 13 with Departmental Profiles starting on page 16.

Key Financial Policies (KFP's)

The County has adopted, as a part of the annual budget, quantitative financial policies that address (1) project duration, (2) the allowable percentage of debt service to the operating budgets, (3) the allowable percentage of cost increase in the six-year capital program after the base year, (4) the limitations to amendments during the year, (5) the three-year operating budget impact, (6) the quarterly capital project and program review, and (7) the monthly capital cash forecast for twelve months and a quarterly variance analysis. The following are the "Key Financial Policies" for the fiscal year beginning July 1, 2010.

©—— ■ KFP #1

 Each capital project will have a "sunset provision" after 24 months which can be lifted only by a resolution adopted by County Council.

Rationale

 Each agency must commit to the timely completion of each project adopted by the County Council and approved by the County Executive.

Impact

 Each agency will have 24 months from the date of authorization to complete all projects. Projects authorized prior to July 1, 2008 must be completed on or before June 30, 2010. Projects approved for continuance are to be completed on or before June 30, 2011. • The Fiscal Year 2011 Capital Program sunsets 8 projects with an approximate savings of \$0.3 million.

◎ KFP #2

- The allowable percentage of debt service to the operating budgets is:
 - (a) General Fund 15%
 - (b) **Sewer Fund** 20%

Rationale

• Growing debt service payments as a percentage of the operating budget must be limited so as to maintain the financial flexibility of the County.

Impact

 Capital expenditures funded by general obligation debt will have to be programmed to avoid increasing the future debt burden upon the residents. Exceptions to this policy may be considered only for projects with a contemporary impact upon the health, safety and welfare of the residents and county employees. Pages 11 and 12 present the percentage of debt service to the operating budgets.

◎ KFP #3

 The allowable percentage of cost increase in each year of the six year capital program after the respective base year is:

(a) General Fund

5% for the fiscal years 2011-2016 (non-cumulative).

(b) Sewer Fund

No greater than the acceptable annual sewer rate increase for user fees.

KFP #3 is to provide for cost increases to authorized capital projects currently in the approved Capital Program. Use of KFP #3 for new project requests will be evaluated by the CSRC on a project-by-project basis for approval.

Rationale

- Each agency must manage their Capital Program within certain time and cost constraints so as to maintain effective project and cost controls.
- County Executive must submit to County Council a balanced operating budget.

Impact

 Each agency will become more sensitive to project completion within the original budget and time frame.
 County government will limit sewer capital activity to projects that do not exceed a net debt service to operating budget percentage of 20% and/or an annual rate increase of 20%.



KFP #4

 Capital project amendments during a year shall not exceed the annually adopted budget and funding levels. All amendments shall be reviewed and evaluated by the CSRC.

Rationale

 Each agency must manage their Capital Program within certain time and cost constraints so as to maintain effective project and cost controls.

Impact

 Project amendments will require each agency to adjust their existing projects and program to conform to existing authorizations. This will limit project addition and project cost overruns. Exceptions to this policy may be considered only for projects with a contemporary impact upon the health, safety and welfare of the residents and County employees.



KFP #5

• Each agency shall submit a three year operating budget impact for personnel services costs, materials and supplies and debt service costs with each project request.

Rationale

• Each agency must disclose the operating budget impact so that total project-related costs can be considered in the decision-making process.

Impact

 Annual operating budget costs will be considered in the project acceptance process. These operating costs will provide management and County Council with total project-related costs.



KFP #6

• Quarterly capital project and program reviews conducted by the CSRC are to monitor existing project performance and to update the six year capital program.

Rationale

• Each agency must actively manage each project and provide quarterly reports on the physical and fiscal status of each project to management and County Council.

Impact

 A Capital Project Status Report and a Proposed Capital Program and Budget Summary are prepared by each agency for each of the capital projects in the budget and for the proposed Capital Program and Budget for the next fiscal year.

◎ KFP #7

• Each agency shall submit to the CSRC a monthly capital cash forecast (receipts and disbursements) for a twelve-month period and a quarterly variance analysis (forecast to actual).

Rationale

 Each agency must actively oversee and report the fiscal activity of each project in order to maximize the County's investment opportunities and to meet the Treasury arbitrage regulations.

Impact

 Monthly, each agency will project the next twelve months' activity for each project. Quarterly, a "forecast to actual" report is prepared by the Budget Office for each agency to explain the variances for each project.

Quarterly Capital Review

During the fiscal year, the Chief Administrative Officer and the members of CSRC meet quarterly to review and monitor the status of all approved capital projects and programmed capital projects. A status report summary of all capital projects is issued at the end of each review forum. The quarterly review is held with each County agency that has authorized capital projects or programmed capital projects to determine.

■ Status of existing projects

- Financial liquidity
- Estimated completion date
- Changes in project scope

■ Status of the program for the next six years

- Planned project scope and/or cost adjustments
- Conformance with the County's Comprehensive Development Plan and, if applicable, the agency's Comprehensive Plan
- New and/or deleted planned projects

■ Impact of Capital Spending upon the Operating Budget

- Project acceptability
- Additional costs/or savings to the Operating Budget
- Fiscal Planning

The table on the following page presents the impact of the 2011 Capital Budget upon the annual Operating Budget.

Annual Operating Budget Impact

The FY 2011 Capital Budget and the Annual Operating Budget Impact is summarized by department below. Additional information is available in the Departmental Profiles on pages 16 through 29.

FY 2011 Ca	pital Budget	Annual Operating Budget Impact				
		Personnel	Other Operating	Debt Service		
Department	Appropriations	Service Costs	Costs	Costs	Total	
Special Services	\$58,503,059	\$ -	\$ -	\$4,585,104	\$4,585,104	
Community Services	11,454,000	1,367,593	782,768	635,580	2,785,941	
Public Safety	1,850,000	-	_	144,375	144,375	
Administration	1,675,000	-	-	96,938	96,938	
County Executive	-	-	-	-	-	
Total	\$73,482,059	\$1,367,593	\$782,768	\$5,461,997	\$7,612,358	
Capital Project Fund	-	1,367,593	782,768	1,060,622	3,210,983	
Sewer Project Fund	-	-	_	4,401,375	4,401,375	

The Linkage Between The Comprehensive Development Planning Process and The Capital Program and Budget Process

The Comprehensive Development Planning process has three essential components:

- A Long-Range element The New Castle County updated Comprehensive Development Plan (20-25 years).
- A **Mid-Range** element The Capital Improvements Program (6 years).
- A **Short-Range** element The annual Capital Budget and the Annual Profile (1 year).

The Comprehensive Development Plan (the long-range element) is not an end-state plan, but a component of a planning process, i.e., a generalized model of the future which expresses policy direction for a 20-25 year period. It contains background information, a land use concept map, implementation considerations, goals and policies with which to address the following issues:

- Growth Management
- · Natural Resources
- Transportation
- · Community Character and Land Use Intensity
- Housing
- · Agriculture
- Economic Development
- Community Facilities
- Intergovernmental Coordination

While the goals and policies must, of necessity, be pursued individually and in concert with the agencies (Federal, State, and Municipal) and County departments responsible for implementing them, the overall planning process synthesizes and coordinates them. The development of specific objectives should be the results of more specific analyses on the part of each County operating department, of each issue — long range, mid-range, or short-range as indicated.

As a result of system-wide changes identified by the annual profiles and the analysis of the probable impacts of those changes, the mid-range program can be updated in terms of trends, goals and policies, capital projects, and implementation programs — within the context of the long-range issues.

One of the basic purposes of capital improvement programming is to coordinate physical and fiscal planning in order that the greatest possible benefits can be realized from the County's existing and anticipated financial resources. In order to accomplish this, a ranking of desired public improvements is established by assigning a need-based priority to each project. This ranking is then related to the County's ability to pay for the projects over time. By this procedure, a prioritized sequence of projects (the program itself) is established.

Other positive results of the Capital Program and Budget process include:

- + Translation of the County's Comprehensive Development Plan, individual Department's functional plans, and other programs and policies into tangible projects.
- + The possibility of guiding private development so that it occurs in a way that is in conformity with the Comprehensive Development Plan.

- + The coordination of the capital projects of all County Departments so that they will further the implementation of the Comprehensive Development Plan.
- + Keeping the public informed of the County's long-range development plans.
- + Enabling the County Executive and the County Council to better understand long-term cash needs and better plan the financing necessary for both capital and operating activities.

Another short-range component of the planning process is the annual profile — which is the culmination of the previous year's monitoring of demographic data, developmental trends, changing regulatory and environmental conditions, and the impact of all these factors on the mid and long-range programs. This analysis provides the basis for the next year's plan of action — primarily as will be embodied in its capital budget.

The Annual Profile, then, serves three basic purposes:

- √ It monitors changes in baseline conditions and so informs decision-makers.
- √ It analyzes the impacts of changes in baseline conditions on goals and policies.
- √ It provides an update, via the modification of objectives, to the mid-range component of the planning process; and thence, to the long-range component thus completing the cycle.

The general policies or strategies which are utilized in developing the capital program include:

- * Conformance with New Castle County's Comprehensive Development Plan, as updated.
- * Maintenance or improvement of the ratio of debt service to the total operating budget, with the life of specific issues paralleling the life (three year minimum) of respective assets (\$5,000 minimum), utilizing the analytical tool of constant principal repayment.

- * Maximization of intergovernmental funding (Federal, State, Municipal and Private) of activities which are in conformance with New Castle County's Comprehensive Development Plan.
- * Protection of the County's investment in existing facilities, where appropriate, to avoid the higher cost of rehabilitation and/or replacement associated with deferment.
- * Authorization of new projects only as consistent with each department's ability to complete prior authorized projects.
- * Utilization (where appropriate) of user fees as a revenue source to offset (in full or in part) the operating and debt service expenses resulting from capital projects when completed.
- * Fostering economies of scale through inter-jurisdictional cooperation.

* Promotion of economic development and its inherent contributions (leverage; private sector investment; expansion of existing job market).

This entire process can be summarized as follows:

- $\sqrt{}$ The continuous monitoring of change.
- √ The continuous refinement of goals and policies in order to reorganize change in such a way as to give direction to fiscal and development-related decisions.
- √ Ensuring the inter-relationship of capital programming and budgeting with the Comprehensive Development Plan.
- √ Ensuring the Capital Program and Budget are in conformity with the State of Delaware's Quality of Life Legislation.

Debt Management

Rating Upgrade

Concentrated efforts have been made to maintain and improve the County's "high-grade" ratings for its general obligation bonds through innovations in financial and debt administration. On February 2, 2001, Standard and Poor's of New York upgraded New Castle County from "AA" to the prestigious "AAA". October 2, 2002 Fitch Ratings of New York upgraded New Castle County to "AAA" and six days later on October 8, 2002 Moody's Investors Service also announced that New Castle County had earned its Triple-A rating. Attaining the top bond rating from all three rating agencies reflects the strong financial management and planning capabilities, and the quality of its elected and administrative leadership, as well as its activity, wealth and social characteristics. These high-grade ratings will reduce the cost of raising capital for County projects and will result in a substantial savings for the County taxpayers. The County will continue to seek ways to improve and maintain these ratings so as to provide the finest quality services and lowest cost.

These ratings were reaffirmed by all three agencies in December 2008.

Legal Debt Margin

Title 9 of the Delaware Code Section 1163(a)(7) establishes a debt ceiling of three percent of the assessed value of taxable real estate excluding debt for certain special assessments and enterprise funds.

The County has traditionally made prudent use of its debt authority. Based on the precertified April 1, 2010 taxable value, the three percent debt limit would permit \$538,944,580 in debt. The amount of outstanding debt

applicable to the three percent debt limit is \$199,692,137. There is an additional \$143,182,863 of enterprise fund debt outstanding not subject to the debt limit in accordance with Title 9 of the Delaware Code. In addition, there is a \$2,690,500 Revolving Fund Loan payable to the State of Delaware for Sewer and Stormwater projects.

Policy Statement

Active debt management provides fiscal advantages to the citizens of this County. Overuse of debt places a burden on the financial resources of the County and its taxpayers. The following legislative fundamentals and administrative guidelines provide a framework and limit on debt utilization.

- (1) Debt shall not exceed 3 percent of taxable Currently 1.0% assessed evaluation (Legislative)...
- (2) Net direct debt shall not exceed \$400 per capita (Administrative)...
- (3) Debt principal to be retired in 10 years shall not fall below 57% (Administrative)...
- (4) Net overall debt per capita (net direct plus overlapping) shall not exceed the \$1,025 median for similar sized counties (Administrative)...
- (5) Annual debt service requirements shall not exceed Key Financial Policy #2 limitations (Legislative) as presented in the chart on the following page: "Debt Service as a Percentage of the Operating Budget."

Community 1 00/

Currently \$373

Currently 57%

Currently \$989

The following table presents the County's debt position as a percent of assessed taxable value.

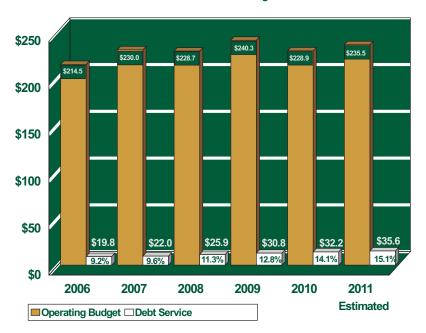
			Percent	
Туре	Debt	Assessed Taxable Value	Currently	Allowable
Subject to Debt Margin	\$199,692,137	\$17.9 Billion	1.0%	3.0%
All Debt	\$342,875,000	\$17.9 Billion	2.0%	N/A

Debt Service as a Percentage of the Operating Budget

New Castle County's debt service funding in the operating budget for the past five years and the current fiscal year as a percentage of the operating budget is presented in the following bar chart:

New Castle County

Debt Service as a Percentage of the Operating Budget
Fiscal Years 2006 through 2011



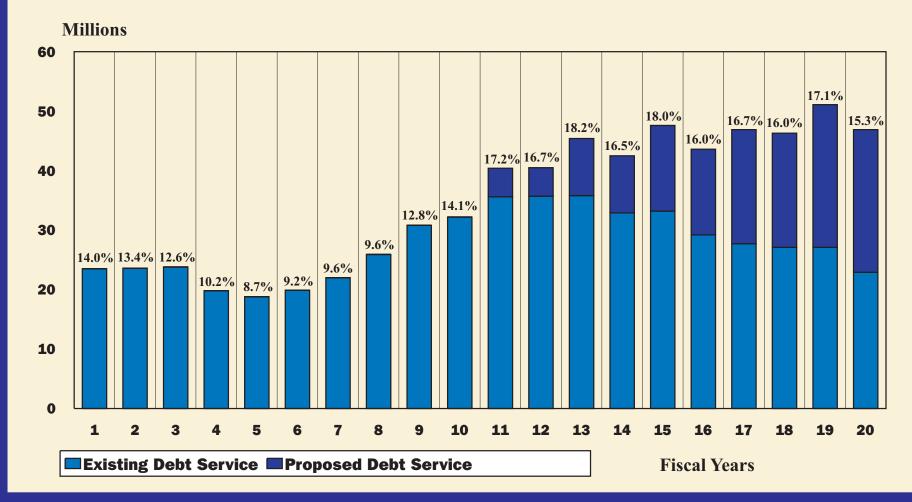
In accordance with Key Financial Policy #2 (KFP #2), debt service as a percentage of the general and sewer fund is as follows for the Fiscal Year 2011 proposed operating budget.

	Maximum % Age Per KFP #2	% Age for FY 2011
General Fund	15%	13.8%
Sewer Fund	20%	19.6%



New Castle County's "AAA" Bond Rating by all three rating agencies.

Existing and Proposed Debt Service As a Percentage of Operating Budget Fiscal Year 2001 - 2020



This chart reflects principal and interest payments as well as projected payments based on debt offerings of \$50 Million every other year thereafter beginning in FY 2011. Operating growth beginning with FY 2011 is estimated at 3.0% a year.

Bond Authorizations

Future issuance of debt based on available **bond authorizations** as of February 28, 2010 is limited to \$171.8 million. Available spending authority vis-a-vis capital appropriations as of February 28, 2010 is limited to \$154.9 million, of which \$107.9 million is held in reserve pending project need.

Investment Policy

The investment of capital funds is incorporated into the County's cash management program. All unexpended bond proceeds are deposited in a custodial account for arbitrage tracking. All other funds are deposited into a consolidated treasurer's account and invested with other funds in order to obtain maximum earnings. The segregation of each project's equity is preserved and reported daily. Each agency managing capital projects is required to submit a capital cash forecast for 12 months every month. This projection includes receipts and disbursements by month for each capital project managed by the agency.

Interest earned on capital funds during the construction period is generally credited to the general and enterprise fund wherein the debt service is paid.

Development Impact Fees

In FY 1998, New Castle County adopted the New Castle County Unified Development Code (UDC). Included in the UDC are provisions to allow New Castle County to charge development impact fees to be used for future infrastructure needs of the County.

Impact fees are one-time payments used to generally fund capital facility improvements that are necessary to accommodate new development (i.e. libraries, fire service, emergency medical services, police, county facilities, parks and sewers) while maintaining the quality of life within communities.

As of February 28, 2010, impact fees collected and projected uses for New Castle County operations are presented on the following page.

DEVELOPMENT IMPACT FEES

		Dowler Courth C & D	
Parks - North C&D		Parks - South C&D	
Balance as of 2/28/2010	\$91,029.55	Balance as of 2/28/2010	\$112,735.08
Projected Revenue 7/1/2010 - 6/30/2011	98,378.00	Projected Revenue 7/1/2010 - 6/30/2011	59,363.00
Projected Expenditures 7/1/2010 - 6/30/2011	0.00	Projected Expenditures 7/1/2010 - 6/30/2011	0.00
Projected Balance 6/30/2011	\$189,407.55	Projected Balance 6/30/2011	\$172,098.08
Libraries - North C&D		Libraries - South C&D	
Balance as of 2/28/2010	\$39,572.18	Balance as of 2/28/2010	\$262,572.41
Projected Revenue 7/1/2010 - 6/30/2011	41,606.00	Projected Revenue 7/1/2010 - 6/30/2011	34,335.00
Projected Expenditures 7/1/2010 - 6/30/2011	0.00	Projected Expenditures 7/1/2010 - 6/30/2011	0.00
Projected Balance 6/30/2011	\$81,178.18	Projected Balance 6/30/2011	\$296,907.41
Emergency Medical - North C&D		Emergency Medical - South C&D	
Balance as of 2/28/2010	\$16,158.67	Balance as of 2/28/2010	\$1,091.58
Projected Revenue 7/1/2010 - 6/30/2011	6,411.00	Projected Revenue 7/1/2010 - 6/30/2011	1,244.00
Projected Expenditures 7/1/2010 - 6/30/2011	0.00	Projected Expenditures 7/1/2010 - 6/30/2011	0.00
Projected Balance 6/30/2011	\$22,569.67	Projected Balance 6/30/2011	\$2,335.58
Law Enforcement - North C&D		Law Enforcement - South C&D	
D 1	Φ.σ. 25.ς 5.4	D. I	Φο 462 οο
Balance as of 2/28/2010	\$67,276.54	Balance as of 2/28/2010	\$9,462.90
Projected Revenue 7/1/2010 - 6/30/2011 Projected Expenditures 7/1/2010 - 6/30/2011	33,759.00 0.00	Projected Revenue 7/1/2010 - 6/30/2011 Projected Expenditures 7/1/2010 - 6/30/2011	10,776.00 0.00
Projected Balance 6/30/2011	\$101,035.54	Projected Expenditures //1/2010 - 0/30/2011 Projected Balance 6/30/2011	\$20,238.90
Sewer - North C&D	\$101,033.3 4	Sewer South C&D	φ20,230.70
Sewer - North C&D		Sewer South C&D	
Balance as of 2/28/2010	0.00	Balance as of 2/28/2010	\$725,411.44
Projected Revenue 7/1/2010 - 6/30/2011	0.00	Projected Revenue 7/1/2010 - 6/30/2011	781,529.00
Projected Expenditures 7/1/2010 - 6/30/2011	0.00	Projected Expenditures 7/1/2010 - 6/30/2011	0.00
Projected Balance 6/30/2011	\$0.00	Projected Balance 6/30/2011	\$1,506,940.44
Fire Service		County Facilities	
Balance as of 2/28/2010	\$721,334.51	Balance as of 2/28/2010	\$301,031.40
Projected Revenue 7/1/2010 - 6/30/2011	360,620.00	Projected Revenue 7/1/2010 - 6/30/2011	124,070.00
Projected Expenditures 7/1/2010 - 6/30/2011	0.00	Projected Expenditures 7/1/2010 - 6/30/2011	0.00
Projected Balance 6/30/2011	\$1,081,954.51	Projected Balance 6/30/2011	\$425,101.40

Definitions

The **Capital Program** is a schedule of all County capital improvements anticipated to be undertaken during the next six fiscal years. It states the time schedule, estimated costs, and sources of financing.

The **Capital Budget** is a detailed list of capital spending authorizations (appropriations) to be made or incurred in accordance with the Capital Program from funds subject to the control or appropriation of the County Council.

A **Capital Improvement** is any permanent physical improvement and/or activity with a normal life of three years or more and a cost exceeding \$5,000. The \$5,000 limit may be waived in the case of a series of small project expenditures which are essentially elements of a large development program, the total of which exceeds \$5,000.

An **Activity** includes all capital improvements required to perform one type of service for the public. It may encompass one or more development programs and one or more projects.

A **Development Program** is a major capital improvement which will be carried to completion in stages over a period of years. It may be broken into a series of projects.

A **Project** is the basic unit of the capital improvements program. A project is a capital improvement which generally will span a shorter period of time for completion.

Fiscal Year (FY) refers to a year beginning July 1 and ending June 30. Fiscal years are referred to by the year in which they end.

Funding Source identifies the source of revenue to fund the capital appropriations, i.e., Bonds, Federal, State, Other.

Prior Authorizations are the total cumulative-to-date appropriations previously approved by County Council.

Obligated Amount represents the total expenditures plus encumbrances charged to each project in the Capital Program.

Comprehensive Development Plan - The adopted Comprehensive Development Plan (CDP) is the County's primary policy document with respect to land development. Management of natural and cultural resources, preservation of existing development quality, and direction of infrastructural initiatives. The CDP will ultimately contain the adopted service standards for all types of community facilities.

Long Range Departmental Master Plans - The Long-Range Departmental Master Plans (LRP's) are based on the demographic projections, facilities standards, and demand coefficients of the CDP. The LRP's project departmental capital needs for a period of 18 years beyond the budget year. The LRP's are a major means of carrying out long-range capital planning and of determining the conformity of capital projects with the CDP.

Departmental Profiles FY 2011 - 2016 Capital Program and Budget

Introduction

The following briefly profiles certain Department's functions and objectives concerning capital programming and budgeting.

Department of Special Services

The quality of the County's living environment depends in a number of significant ways on functions performed by the Department of Special Services:

- Safe treatment and disposal of wastewater is achieved through the County's sanitary sewer system which currently includes 4 treatment plants and over 1,800 miles of sewers, over 40,000 manholes, and 170 pump stations. In addition to carrying out a major program of improvements to this system, the Department monitors the discharge of industrial wastewater.
- To control erosion and flooding, the Department maintains 45 stormwater management facilities, reviews development proposals for compliance with the drainage code and constructs stormwater systems.
- Protection of the County's investment in existing facilities will continue to be a major goal.
- The development and maintenance of parkland controlled by New Castle County.
- In order to achieve these functions, the Department has developed program objectives for FY 2011 and throughout the remainder of the program's years. These are as follows:

Sewer

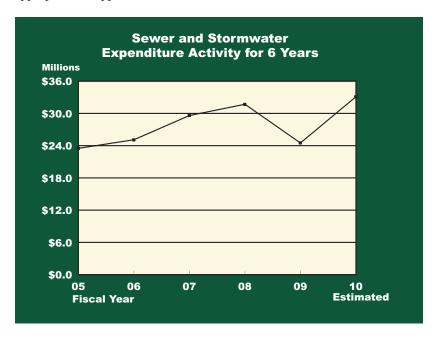
Sanitary Facilities - The rehabilitation of existing facilities, particularly the White Clay Sewer Basin, Brandywine Hundred North and South and Naamans Creek basins including rehabilitation of various pumping stations and the DelDot Coordination project. Additionally, condition modeling systems, development of capital improvements throughout the sewer system, and septic elimination projects are scheduled for communities, such as Bridleshire Farms.

Stormwater - Protection of existing commercial, industrial, and residential investments. A major rehabilitation program has been developed to address long-term stormwater needs.



Pigeon Run Stormwater management basin beautifies the County's drainage effort.

The accompanying chart is a six-year line-graph for sewer and stormwater expenditures. Annotated below the chart is the amount of available appropriations for each category at February 28, 2010 and the appropriations approved for FY 2011.





Available Appropriations as of 2/28/2010 \$116.4 Million Recommended FY 2011 Capital Appropriations \$53.8 Million

Approved FY 2011 Capital Appropriations \$53.8 Million

Measurement of the FY 2011 Capital Project impact upon the annual operating budget after project completion is presented below as an addition to or reduction of cost.

FY 2011 Capital Budget					
Title	Appropriations	Personnel Service Costs	Other Operating Costs	Debt Service Costs	Total
SEWER					
SANITARY FACILITIES					
Boxwood Road Sanitary Improvement	\$600,000	\$ -	\$ -	\$49,500	\$49,500
Brandywine Hundred Clearwater Program	1,000,000	-	-	82,500	82,500
Brandywine Hundred North Rehab Phase I	9,660,000	-	-	796,950	796,950
Brandywine Hundred South Rehab Phase I	7,245,000	-	-	597,713	597,713
Christiana River Force Main	500,000	-	-	41,250	41,250
Countywide Drainage Problems	180,000	-	-	14,850	14,850
Delaware City Sewer Rehabilitation	3,000,000	-	-	247,500	247,500
Delaware City Treatment Plant Rehabilitation	500,000	-	-	41,250	41,250
DelDot Coordination Project	1,000,000	-	-	82,500	82,500
Electrical Power Distribution Upgrades	250,000	-	-	20,625	20,625
Fieldstone Crossing Interceptor	150,000	-	-	12,375	12,375
General Sewer Improvements	450,000	-	-	37,125	37,125
General Stormwater Improvements	36,000	-	-	-	_ **
Kirkwood Trunk Line Interceptor	200,000	-	-	16,500	16,500
North Delaware Interceptor System	19,815,000	-	-	1,634,738	1,634,738
Old State Rd Interceptor	1,000,000	-	-	82,500	82,500
Pike Creek Improvements	250,000	-	-	20,625	20,625
Pump Station Rehabilitation	800,000	-	-	66,000	66,000
Septage Receiving Station Upgrade	700,000	-	-	57,750	57,750
Sewer Repairs & Rehabilitation	500,000	-	-	41,250	41,250
Southern Sewer Service Area	400,000	-	-	-	_ *
Stormwater Basin Renovation	600,000	-	-	49,500	49,500
Townsend Pipe & Manhole Rehabilitation	250,000	-	-	20,625	20,625
Wastewater Treatment Plant/Discharge Elimination	50,000	-	-	4,125	4,125
White Clay Sewer Basin Rehabilitation	4,650,000	-	-	383,625	383,625
TOTAL SEWER	\$53,786,000	\$ 0	\$ 0	\$4,401,376	\$4,401,376

^{*}Capital Recovery Fees

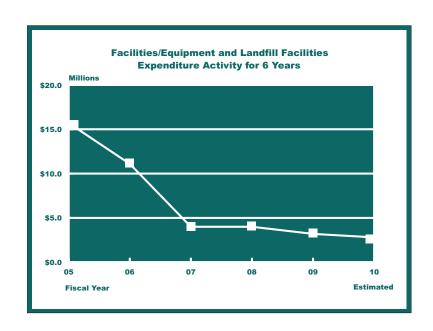
^{**}Environmental Compliance

Facilities/Equipment and Landfill Facilities

- Environmental Protection Protection of environment and facilities from hazardous substances (asbestos, PCB's, Radon, chemicals) and underground fuel tanks (fuel oil, gasoline, diesel).
- Building and Facilities Improvement/Additions Rehabilitation and modification of County agencies' facilities and equipment and facility acquisition.
- Landfills Prevention of further movement of leachate from the Army Creek Landfill. This facility has been closed for many years. Remediation at this facility is ongoing.
- **Fleet Equipment** Purchase and upgrade County fleet equipment as needed and required.

The accompanying chart is a six-year line-graph for Facilities/ Equipment and Landfill Facilities expenditures. Annotated below the chart is the amount of available appropriations at February 28, 2010 and the appropriations approved for FY 2011.





Available Appropriations as of 2/28/2010 \$12.4 Million

Recommended FY 2011 Capital Appropriations \$2.5 Million

Approved FY 2011 Capital Appropriations \$2.5 Million

New Castle County Government Center 19

Measurement of the FY 2011 Capital Project impact upon the annual operating budget after project completion is presented below as an addition to or reduction of cost.

FY 2011 Capital Budget		Annual Operating Budget Impact			
		Personnel	Other Operating	Debt Service	
Title	Appropriations	Service Costs	Costs	Costs	Total
FACILITIES/EQUIPMENT					
Fleet Acquisitions	\$2,490,059	\$ -	\$ -	Reserve Funding	\$ - **
ARRA Building Rehabilitation	7,800,537	-	-	202,717	-
Building Rehabilitation	(7,800,537)	-	-	(202,717)	-
Hazardous Substances Abatement	25,000	-	-	2,063	2,063
Inspection of Tanks	25,000	-	-	2,063	2,063
TOTAL FACILITIES/EQUIPMENT	\$2,540,059	\$ 0	\$ 0	\$4,126	\$4,126

^{**}Tax Stabilization Reserve Account

Parks

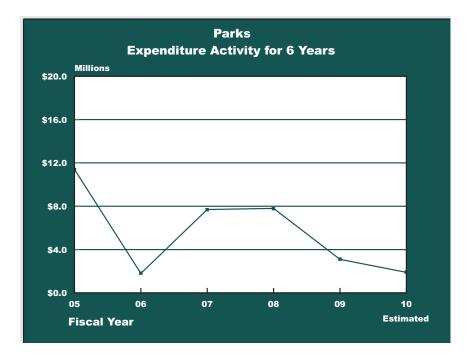
Special Services has responsibility for developing and maintaining over 6,000 acres of parkland controlled by the County.

- Land Development Expansion and development of existing and new parks/recreational facilities consistent with the Department's Comprehensive Development Plan.
- Land Acquisition Expansion of strategic land holdings for the preservation of natural areas, farmland, and the development of District Parks, when approved, in the Departmental Long Range Plan.



One of many community playgrounds maintained by the Parks Section.

The chart shown below is a six-year line-graph for Parks expenditures. Annotated below the chart is the amount of available appropriations at February 28, 2010 and the appropriations approved for FY 2011.



Available Appropriations as of 2/28/2010 \$10.0 Million Recommended FY 2011
Capital Appropriations
\$2.2 Million

Approved FY 2011
Capital Appropriations
\$2.2 Million

Measurement of the FY 2011 Capital Project impact upon the annual operating budget after project completion is presented below as an addition to or reduction of cost.

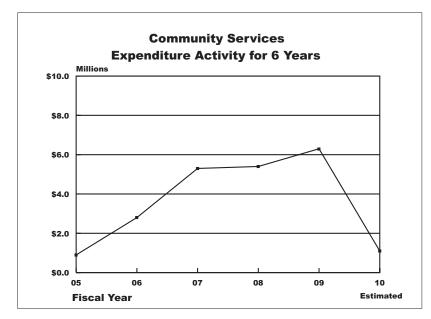
FY 2011 Capital Budget		Annual Operating Budget Impact			
		Personnel	Other Operating	Debt Service	
Title	Appropriations	Service Costs	Costs	Costs	Total
PARKS					
Game Court Improvements	\$125,000	\$ -	\$ -	\$10,313	\$10,313
Play Area Improvements	250,000	-	-	20,625	20,625
Skate Parks	202,000	-	-	16,665	16,665
Multi-Purpose Athletic Fields	1,600,000	-	-	132,000	132,000
TOTAL PARKS	\$2,177,000	\$ -	\$ -	\$179,603	\$179,603

Department of Community Services

The Department of Community Services provides cultural, educational and recreational programming and housing services for County residents.

- Sports and recreational programs offered by the Department include sports leagues and tournaments, the Senior Sports Center at PAL, Smart Beginnings, summer camps, Safety Town, Arts Studio courses and workshops, equestrian events and programs at Carousel Park and Special Events programming, e.g. Cub-A-Ree.
- Hot meals at 13 senior centers and nutrition sites sponsored by the County in cooperation with local community groups;
- The County's library system provides a total of 15 public libraries. Nine facilities are directly administered by the Department (Appoquinimink, Claymont, Brandywine Hundred, Hockessin, Kirkwood, Newark, Bear, Elsmere and Woodlawn), and six are contractually managed (Corbit-Calloway, Delaware City, New Castle, Wilmington and its two branches, La Biblioteca del Pueblo and the North Wilmington Branch);
- Management of the Community Development Block Grant (CDBG) Program, the Section 8 Housing Assistance Program, the Rental Rehabilitation Grant Program, Emergency Shelter Grant Program and the State of Delaware Housing Development Fund.
 - Capital program objectives include:
 - **Library Facilities** Expansion of the Bear library and begin design and planning for the Southern Library.

The accompanying chart is a six-year line-graph for Community Services Department expenditures. Annotated below the chart is the amount of available appropriations at February 28, 2010 and the appropriations approved for FY 2011.



Approved FY 2011 Capital Appropriations \$11.5 Million

Measurement of the FY 2011 Capital Project impact upon the annual operating budget after project completion is presented below as an addition to or reduction of cost.

FY 2011 Capital Bud	get		Operati	ng Budget Impact	
Title	Appropriations	Personnel Service Costs	Other Operating Costs	Debt Service Costs	Total
COMMUNITY SERVICES					
Bear Library	\$3,005,000	\$720,511	\$462,328	\$144,787	\$1,327,626
Claymont Library	7,382,000	269,366	130,692	402,765	802,823
Southern Library	1,067,000	377,716	189,748	88,028	655,492
TOTAL COMMUNITY SERVICES	\$11,454,000	\$1,367,593	\$782,768	\$635,580	\$2,785,941

Department of Public Safety

The Department of Public Safety provides county law enforcement, emergency communications (911), emergency medical services, and emergency preparedness services to the residents of New Castle County. The following briefly describes the department's functions and objectives in this year's Capital Budget and Program.

The **New Castle County Police** represent the largest municipal **Law Enforcement** agency in the State of Delaware. Providing jurisdictional Police services to over 500,000 residents of New Castle County, they respond to all emergency and non-emergency calls for service in all unincorporated and some incorporated areas in New Castle County. Capital Program objectives include:

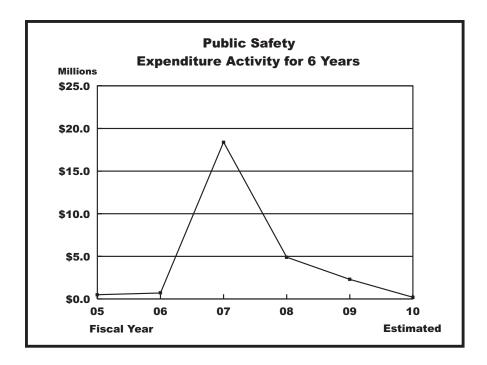
- Law Enforcement Facilities Centralize facilities to coordinate the service needs of County residents by optimizing logistical placement of Police Officers.
- Communications Improvements Protect the lives of police officers and residents through state-of-the-art equipment and technology.

The **Emergency Communications Division** serves as the vital link between the populace of New Castle County and all related requests for emergency police, fire, rescue and medical service. Additionally, the Emergency Communications Division assists in the dispatch of other municipal user groups and other incorporated municipal police agencies. Capital Program objectives include:

■ Communication Improvements - Protection of County residents through state-of-the-art communications networks.

Emergency Medical Services provides for direct medical services to all life threatening and non-life threatening emergencies. The advanced life support units, working in conjunction with all volunteer fire companies, now provides for a program which establishes the best in initial medical observations and stabilization during medical situations.

The chart shown below is a six-year line-graph for the Department of Public Safety expenditures. Annotated below the chart is the amount of available appropriations at February 28, 2010 and the appropriations approved for FY 2011.



Available Appropriations as of 2/28/2010 \$1.8 Million Recommended FY 2011 Capital Appropriations \$1.9 Million

Approved FY 2011 Capital Appropriations \$1.9 Million Department of Public Safety (Continued)

Measurement of the FY 2011 Capital Project impact upon the annual operating budget after project completion is presented below as an addition to or reduction of cost.

FY 2011 Capital Bud	lget		Annual Operatin	g Budget Impact	
		Personnel	Other Operating	Debt Service	
Title	Appropriations	Service Costs	Costs	Costs	Total
PUBLIC SAFETY					
800 MgHZ	\$150,000	\$ -	\$ -	\$ -	\$ -
800 MHZ Communications Equipment	(375,000)	-	-	-	-
Communications Upgrade	75,000	-	-	-	-
EMS Stations	1,750,000	-	-	144,375	144,375
MDT's	150,000	-	-	-	-
Police Protection Package	100,000	-	-	-	-
Total Public Safety	\$1,850,000	\$ -	\$ -	\$144,375	\$144,375



EMS Vehicle and Equipment.

New Castle County Airport

On June 30, 1995 New Castle County transferred operation and control of the New Castle County Airport to the Delaware River and Bay Authority (DRBA), vis-a-vis a 30-year lease agreement.

All capital improvements at the County Airport will be financed and managed by the DRBA.

A six-year expenditure activity graph is not presented here as New Castle County has not incurred capital expenditures after FY 1995.



New Castle County Airport

Department of Administration

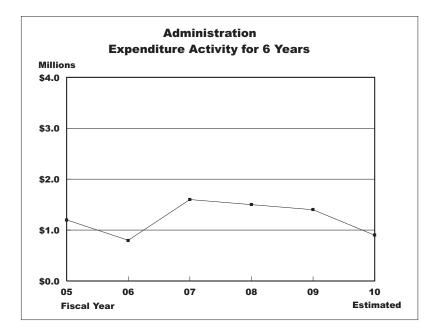
The Department of Administration provides support service to all County departments and offices. Centralized services provided by this department include:

- Finance
- Human Resources
- Law
- Information Systems
- Procurement
- Central Services (mail, printing, records management and storeroom)
- Customer Information and Assistance

Program objectives for FY 2011 and throughout the remainder of the program years are as follows:

■ Information Systems - Provide a County-wide computer communications network and implement additional technical business solutions throughout the County.

The chart shown below is a six-year line-graph for the Department of Administration expenditures. Annotated below the chart is the amount of available appropriations at February 28, 2010 and the appropriations approved for FY 2011.



Available Appropriations as of 2/28/2010 \$2.4 Million Recommended FY 2011 Capital Appropriations \$1.7 Million

Approved FY 2011 Capital Appropriations \$1.7 Million Department of Administration (Continued)

Measurement of the FY 2011 Capital Project impact upon the annual operating budget after project completion is presented below as an addition to or reduction of cost.

FY 2011 Capital Bu	ıdget		Annual Operation	ng Budget Impact	
		Personnel	Other Operating	Debt Service	
Title	Appropriations	Service Costs	Costs	Costs	Total
ADMINISTRATION					
Information Systems Expansion	\$ 1,675,000	\$ 0	\$ 0	\$96,938	\$96,938 *
Total Administration	\$ 1,675,000	\$ 0	\$ 0	\$96,938	\$96,938

^{*} Part Tax Stabilization Reserve Account

County Executive

The County Executive section of the Capital Program is to provide contingency project funding to meet increased costs of an authorized project or other contingency criteria.

A six-year expenditure activity graph is not presented here since expenditure activity is recorded in the respective departments where the project is authorized. Annotated below is the amount of available appropriations at February 28, 2010 and the appropriations approved for FY 2011.

Available Appropriations as of 2/28/2010 \$1.5 Million Recommended FY 2011 Capital Appropriations \$0 Million

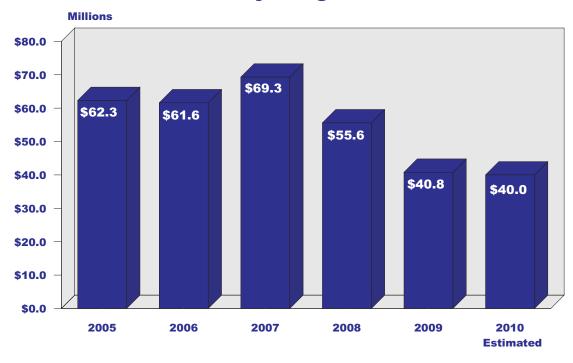
Approved FY 2011
Capital Appropriations
\$0 Million



Measurement of the FY 2011 Capital Project impact upon the annual operating budget after project completion is presented below as an addition to or reduction of cost.

FY 2011 Capital Budget			Annual Operati	ng Budget Impact	
		Personnel	Other Operating	Debt Service	
Title	Appropriations	Service Costs	Costs	Costs	Total
COUNTY EXECUTIVE					
Executive Capital Contingency	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total County Executive	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

New Castle County Expenditure Activity for Six Years By Program



Executive	0.0	0.0	0.0	0.0	0.0	0.0
Sewer/Stormwater	31.0	30.0	32.3	32.0	24.5	33.1
Facilities/Equipment	17.0	1.7	4.0	4.0	3.2	2.8
Parks	11.0	2.7	7.7	7.8	3.1	1.9
Information Systems	1.6	1.7	1.6	1.5	1.4	0.9
Public Safety	.6	20.3	18.4	4.9	2.3	0.2
Community Services	1.1	5.2	5.3	5.4	6.3	1.1

Schedule of Program Appropriation and Funding FY 2011 - 2016

NEW CASTLE COUNTY FY 2011 CAPITAL BUDGET AND PROGRAM SUMMARY

(in thousands) ALL CAPITAL PROJECTS **SUMMARY - APPROPRIATIONS AND FUNDING** Obligated Prior Avail. **FISCAL YEAR** Bal. To Total **DEPARTMENT/SOURCE OF FUNDS** Auth. **Balance** Amount % 2011 2012 2013 2014 2015 2016 Complete Cost 02/28/10 02/28/10 **SPECIAL SERVICES** \$138,798 \$58,503 \$69,118 \$54,281 \$39,022 \$63,160 \$449,701 \$310,903 69% \$51,739 \$9,485 \$795,009 **COMMUNITY SERVICES** 27,021 10,328 16,693 62% 11,454 5,655 0 0 0 0 0 44,130 **PUBLIC SAFETY** 58,250 1.777 56,473 97% 1,850 3,400 900 1,750 0 1,750 1,750 69,650 ADMINISTRATION 22,271 89% 1,675 1,675 1,675 1,675 0 32,321 2,472 19,799 1,675 1,675 **COUNTY EXECUTIVE** 1,529 1,529 0 0% 0 0 0 0 0 0 0 1,529 \$558,772 \$154,904 \$403,868 72% \$73,482 \$79,848 \$56,856 \$42,447 \$53,414 \$12,910 \$64,910 \$942,639 **BONDS** \$63,515 \$52,560 \$37,835 \$48,060 \$8,280 \$64,910 \$747,485 \$403,458 \$68,867 **FEDERAL** 6,871 30 30 30 0 0 0 0 6,961 **STATE** 0 24,538 4,691 6,355 0 0 0 35,584 **GENERAL FUND** 36,368 2.990 3,576 3,796 4,212 4,954 4,230 0 60,126 **IMPACT FEES** 0 0 0 0 0 4,573 4,573 OTHER 82,964 2,256 1,020 470 400 400 400 87,910 **TOTAL - PROJECT FUNDING** \$53,414 \$12,910 \$64,910 \$942,639 \$558,772 \$73,482 \$79,848 \$56,856 \$42,447

Program Schedules & Project Narratives

Department of Special Services

FY 2011-2016 (in thousands)

Special Services Total

Department: Activity: Development Program:

Proj. No.	Project Information	Funding Source	Prior Auth.	Avail. Balance 02/28/2010	Obligat Amount	% '	2011	2012	FISCAL 2013	YEARS 2014	2015	2016	Bal. To Complete	Total Cost
	Special Services	BONDS FEDERAL	321938 5680	-	-	- -	52886	65642	50585	34910	46885	5355	63160	641361 5680
	DEPARTMENTAL TOTAL	STATE OTHER TOTAL	11990 110093 449701	138798	310903	69%	2691 2926 58503	3476 69118	3696 54281	4112 39022	4854 51739	4130 9485	63160	14681 133287 795009

FY 2011-2016 (in thousands)

Department: Activity: Development Program:

Special Services Subtotals

Proj.		Funding	Prior	Avail.	Obligat	ed			FISCAL	YEARS			Bal. To	Total
No.	Project Information	Source	Auth.	Balance 02/28/2010	Amount 02/28/20		2011	2012	2013	2014	2015	2016	Complete	Cost
	Facilities/Equipment	BONDS	14492	-	-	-	50	825	50	2050		50	300	17817
	Subtotal	FEDERAL STATE	3746 105	-	-	- -								3746 105
		OTHER	25288	-	-	-	2490	3076	3296	3712	4454	3730		46046
		TOTAL	43631	12150	31481	72%	2540	3901	3346	5762	4454	3780	300	67714
	Landfill	BONDS	900	_	_	_								900
	Subtotal	FEDERAL STATE OTHER		- - -	- -	- - -								
		TOTAL	900	265	635	71%	0	0	0	0	0	0	0	900

FY 2011-2016 (in thousands)

Special Services Subtotals

Department: Activity: Development Program:

Proj.		Funding	Prior	Avail.	Obligat	ed			FISCAL	YEARS			Bal. To	Total
No.	Project Information	Source	Auth.	Balance 02/28/2010	Amount 02/28/20		2011	2012	2013	2014	2015	2016	Complete	Cost
	Parks	BONDS	52321	-	-	-	2177	11162	7775	2125	1125	1125		77810
	Subtotal	FEDERAL STATE OTHER	2965 5025	- - -	- -	- - -								2965 5025
		TOTAL	60311	9993	50318	83%	2177	11162	7775	2125	1125	1125	0	85800
	Sewers	BONDS	244147	-	<u> </u> -	-	50529	52875	41980	29955	44980	3400	62860	530726
	Subtotal	FEDERAL STATE OTHER	20 69715	- - -	- - -	- -	2041 400	400	400	400	400	400		2061 72115
		TOTAL	313882	111410	202472	64%	52970	53275	42380	30355	45380	3800	62860	604902
	Stormwater	BONDS	10078		_	_	130	780	780	780	780	780		14108
	Subtotal	FEDERAL STATE OTHER	1934 8900 10065	- - -	- - -	- - -	650 36	700	700	700	700	700		1934 9550 10101
		TOTAL	30977	4980	25997	84%	816	780	780	780	780	780	0	35693

FY 2011-2016 (in thousands) Department: Activity: Special Services
Facilities/Equipment

Development Program:

Miscellaneous Improvements

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt % _			FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.	,			02/28/2010	02/28/2	-	2011	2012	2013	2014	2015	2016	Complete	0031
0230	Fleet Acquisitions Description: Purchase of heavy equipment, off road equipment, and vehicles. Funds for these purchases will come from the General Fund.	BONDS FEDERAL STATE OTHER	25038	- - -	- - -	- - -	2490	3076	3296	3712	4454	3730		45796
	Timing: Begin FY 2002. All Council Districts	TOTAL Work Descrip Purchases as		874 gh 2010:	24164		2490 h 2011: ases as need	3076 ded.	3296	3712	4454 Balance 2 Purchases		•	45796
0401	Building Rehabilitation Description: Capital improvements to County buildings as required. FY 2011 transfer to ARRA Building Rehabilitation Project.	BONDS FEDERAL STATE OTHER TOTAL	5924 3746 9670	- - - - 8917	- - - - -	- - - -	-4054 -3746	0	0	2000	0	0	0	3870
	Timing: Begin FY 2004. All Council Districts	Work Descrip Capital impro		-			h 2011: I improveme	ents as requ	uired.		Balance 2 Capital im		mpletion: ts as required.	
0711	Government Center Parking Lot Description: Paving of the Government Center parking lot.	BONDS FEDERAL STATE OTHER		- - - -	- - - -	- - - -		600						600
	Timing: FY 2012. Council District 7	TOTAL Work Descrip	0 ition throug	0 gh 2010:	0	0 % Throug	0 h 2011:	600	0	0	Balance 2 Paving of		•	600

FY 2011-2016 (in thousands) Department: Activity: Special Services
Facilities/Equipment

Development Program:

Miscellaneous Improvements

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt % _			FISCAL YE	ARS			Bal. To Complete	Total Cost
No.	,			02/28/2010	02/28/2	_	2011	2012	2013	2014	2015	2016	Complete	0001
1109	ARRA Building Rehabilitation Description: Energy improvements to county facilities. Three projects funded by EECBG Awards and 17 additional projects through county funds.	BONDS FEDERAL STATE OTHER		- - -	- - -	- - -	4054 3746							4054 3746
	Timing: FY 2010 to FY 2013. All Council Districts	TOTAL Work Descrip Evaluation a to county fac	nd begin e		0 ements		7800 h 2011: [,] improveme	0 ents to cour	0 nty facilities.	0	0 Balance 201 Energy impr Estimated co	ovement	0 npletion: s to county fa n date 12/13/2	7800 cilities. 012.
8919	Inspection of Tanks Environmental Control Description: Inspection of tanks, replacing, retrofitting and monitoring.	BONDS FEDERAL STATE OTHER	1696	- - -	- - -	- - - -	25		25	25		25		1796
	Timing: Specific projects as need is identified. All Council Districts	TOTAL Work Descrip As needed.	1696 otion throu	1 igh 2010:	1695	Throug As nee	25 h 2011: ded.	0	25	25	0 Balance 201 As needed.	25 I2 to Con	0 npletion:	1796
9035	Hazardous Substances & Asbestos Abatement Description: Abatement and/or disposal of asbestos and other hazardous materials.	BONDS FEDERAL STATE OTHER	1172 250	- - -	- - -	- - -	25	25	25	25		25		1297 250
	Timing: As identified. All Council Districts	TOTAL Work Descrip As needed.	1422 otion throu		1421	Throug As nee	25 h 2011: ded.	25	25	25	0 Balance 201 As needed.	25 12 to Con	0 npletion:	1547

FY 2011-2016 (in thousands) Department: Activity: Special Services
Facilities/Equipment

Development Program:

Miscellaneous Improvements

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt %			FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016		
9808	General Paving Description: Re-paving at Swift Park and various other county locations including curbs, sidewalks, and drainage repairs.	BONDS FEDERAL STATE OTHER	1400 105	- - -	- - -	- - - -		100					100	1600 105
	Timing: As required. All Council Districts	TOTAL Work Descrip Paving as re		674 gh 2010:	831	55 % Through	0 h 2011: as required	100 d.	0		0 Balance 20 ⁻ Paving as re		100 npletion:	1705
9909	General Roof Renovations Description: Project for major roof repairs at various facilities.	BONDS FEDERAL STATE OTHER	800	- - -	- - -	- - - -		100					200	1100
	Timing: As required. All Council Districts	TOTAL Work Descrip Renovations		-	245	31 % Throug Renova	0 h 2011: ations as red	100 quired.	0		0 Balance 20 ^o Renovations			1100
9910	Description: Install upgraded integrated security systems at various county facilities.	BONDS FEDERAL STATE OTHER	3500	- - -	- - -	- - -				·				3500
	Timing: Begin FY 2000. All Council Districts	TOTAL Work Descrip Implement.	3500 otion through	1128 gh 2010:	2372	68 % Througing lmplem		0	0		0 Balance 20 ⁻ mplement.	0 12 to Con	0 npletion:	3500

Begin FY 2001.

Council District 12

FY 2011-2016 (in thousands)

Department: Activity:

Special Services

Development Program:

Landfill
Landfills (closed)

Obligated Amount % Avail. Funding Prior Bal. To Total Proj. **FISCAL YEARS Project Information** Source Balance Auth. Complete Cost No. 02/28/2010 2011 2012 2013 2014 2015 2016 02/28/2010 Army Creek Landfill Upgrade 0126 900 BONDS 900 Description: **FEDERAL** Various wells and additional equipment as STATE required by EPA approved plan. OTHER 900 71% 0 0 0 0 0 **TOTAL** 265 635 0 0 900 Through 2011: Work Description through 2010: Balance 2012 to Completion: Timing: As required. As required. As required.

FY 2011-2016 (in thousands) Department:

Special Services

Activity:
Development Program:

Parks District Parks

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour				FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	.010	2011	2012	2013	2014	2015	2016		
0117	District Park #5 Description: Purchase of Harris/Grimm property and site work to develop a district park located in Red Lion.	BONDS FEDERAL STATE OTHER	950	- - -	- - -	- - -		1000	1000	1000				3950
		TOTAL	950	307	643	68 %	0	1000	1000	1000	0	0	0	3950
	Timing: Begin FY 2001. Council District 6	Work Descrip	otion throu	gh 2010:		Throug	h 2011:				Balance 20° Construction		mpletion:	
0331	Parkland Acquisition Description: Parkland acquisition.	BONDS FEDERAL STATE OTHER	5830 541 750	- - -	- - -	- - -		4000	4320					14150 541 750
	Timing: FY 2003. All Council Districts	TOTAL Work Descrip Acquisition to of Special Se	be deter	0 gh 2010: mined by Dep	7121 artment	Acquis	0 h 2011: ition to be d cial Services		4320 by Departm	o nent	0 Balance 20° Acquisition of Department	to be det	ermined by	15441

FY 2011-2016 (in thousands) Department:

Special Services

Activity:

Parks

Development Program:

Game Court Improvements

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour				FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	.010	2011	2012	2013	2014	2015	2016		
0510	Game Court Improvements	BONDS	450	_	_	_	125	125	125	125	125	125		1200
	Description: Improvements and renovations to existing tennis and basketball courts. Specific game	FEDERAL	430	-	- -	- -	123	123	123	123	120	123		1200
	court areas to be identified in year of authorization.	OTHER TOTAL	450	0	- 450	100%	125	125	125	125	125	125	0	1200
	Timing: FY 2005 - FY 2016. All Council Districts	Work Descrip Design and c courts.		igh 2010: on improveme	nts to	ľ	h 2011: and constru	uction impro	ovements to		Balance 20 Design and courts.		npletion: tion improvem	ents to

FY 2011-2016 (in thousands) Department:

Special Services

Activity:

Parks

Development Program:

General Parkland Improvements

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour				FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	,	
0509	General Parkland Improvements	BONDS	1000	_	_	_		250	250	250	250	250		2250
	Description: Development and renovations of parks and recreation facilities. Force account, construction materials, architectural services and other authorized park improvements.	FEDERAL STATE OTHER	560		- - -	- - -		230	200	200	230	250		560
		TOTAL	1560	523	1037	66 %	0	250	250	250	250	250	0	2810
	Timing: FY 2005 - FY 2016. All Council Districts	Work Descrip Neighborhoo authorized pa	d park rer	novations and	other	Neighb	h 2011: oorhood park zed park im			r	Balance 20 Neighborho authorized	od park r	enovations an	d other

FY 2011-2016 (in thousands)

Department: Activity:

Special Services

Parks

Development Program: Greenway Trails

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour				FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016		
0515	Greenway Systems Description:	BONDS	1500	-	-	-		500	500	500	500	500		4000
	Cross County pathway connector system for walking and biking.	FEDERAL STATE OTHER	1209	- - -	- - -	- - -								1209
		TOTAL	2709	2494	215	8%	0	500	500	500	500	500	0	5209
	Timing: Begin FY 2005.	Work Descrip Construction		gh 2010:		Throug Constr	h 2011: uction.			I	Balance 20 Construction		npletion:	
	All Council Districts													

FY 2011-2016 (in thousands) Department:

Special Services

Activity:

Parks

Development Program:

Maintenance Base Operations

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance		gated int % _			FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/	2010	2011	2012	2013	2014	2015	2016	,	
9809	Maintenance Base Renovations	BONDS	230	_				330	330					890
	Description: Construct new office and storage facilities and renovations as required.	FEDERAL STATE OTHER	230	- - -	- - -	- - -		330	330					090
		TOTAL	230	0	230	100%	0	330	330	0	0	0	0	890
	Timing: FY 1999 - FY 2013. All Council Districts	Work Descrip Renovations				-	nh 2011: ations as re	quired.			alance 20°		•	

FY 2011-2016 (in thousands) Department:

Special Services

Miscellaneous

Parks

Activity:

Development Program:

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt % _			FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.	<u> </u>			02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	Complete	0001
0121	Sports Lighting Description: Lighting of existing sports fields.	BONDS FEDERAL STATE OTHER	1050	- - -	- - -	- - -								1050
	Timing: FY 2001 - FY 2011. All Council Districts	TOTAL Work Descrip Lighting insta			764	-	0 h 2011: g installation	0 n as appro	0 ved.	O E	0 Balance 20	0 12 to Cor	0 npletion:	1050
0516	Skate Parks Description: Construction of skate parks.	BONDS FEDERAL STATE OTHER	300 200	- - -	- - -	- - -	202							502 200
	Timing: FY 2005. All Council Districts	TOTAL Work Descrip Construction		-	2	_	202 h 2011: uction as ap	0 oproved.	0		0 Balance 20 Construction			702
9815	Pavilion Renovations Description: Renovations of pavilions at various parks.	BONDS FEDERAL STATE OTHER	82	- - -	- - -	- - -		107		·				189
	Timing: FY 1999 - FY 2012. All Council Districts	TOTAL Work Descriptions		-	82	Throug Renova	0 h 2011: ations to se	107	lions.		0 Balance 20 Renovation		0 npletion: cted pavilions.	189

FY 2011-2016 (in thousands) Department:

Special Services

Parks

Activity:

Development Program:

Play Area Improvements

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour				FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016		
0508	Play Area Improvements Description:	BONDS	1365	-	-	-	250	250	250	250	250	250		2865
	Installation of play equipment in various parks as required.	FEDERAL STATE OTHER	215	- - -	- - -	- - -								215
		TOTAL	1580	0	1580	100%	250	250	250	250	250	250	0	3080
	Timing: FY 2005 - FY 2016. All Council Districts	Work Descrip Design and in approved.		igh 2010: r structures as		Throug Design approv	and install	play structu	ires as		Balance 20 Design and approved.		npletion: ay structures a	as

FY 2011-2016 (in thousands) Department:

Special Services

Parks

Activity:

Development Program:

Regional Parks

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt % _			FISCAL Y	EARS			Bal. To Complete	Total Cost
No.	<u> </u>			02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	Complete	0001
0115	Brandywine Springs Park Rehabilitation Description: Lake Washington renovation, restoration of historic bridge abutment and pedestrian bridge.	BONDS FEDERAL STATE OTHER	650 100	- - -	- - -	- - -								650 100
	Timing: Begin FY 2001. Council District 9	TOTAL Work Descrip Construction	•	581 gh 2010:	169	23 % Throug Constru	0 h 2011: uction.	0	0	I	0 Balance 20 Constructio		0 npletion:	750
0330	Land Acquisition Description: Funding for farmland preservation and open space initiatives.	BONDS FEDERAL STATE OTHER	12000	- - -	- - - -	- - -								12000
	Timing: FY 2003 - FY 2016. All Council Districts	TOTAL Work Descrip Funding for f. space initiativ	armland pr		10166 nd open	Fundin	0 h 2011: g for farmla nitiatives.	0 and preserv	0 ation and op	en	0 Balance 20 Funding for open space	farmland	preservation	12000 and
0333	Iron Hill Park Description: Development of a regional park. Timing: FY 2003.	BONDS FEDERAL STATE OTHER TOTAL Work Descrip	,	- - - - 417 gh 2010:	- - - - 638	- - - - - 60 % Throug Comple		0	0	0	0 Balance 20	0 12 to Cor	0 npletion:	400 55 600 1055
	Council District 5													

FY 2011-2016 (in thousands) Department:

Special Services

Activity:

Development Program:

Regional Parks

Parks

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt %			FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	00p.o.c	000.
0334	Southern Regional Park Description: Development of a Southern Regional Park.	BONDS FEDERAL STATE OTHER	500 500	- - -	- - -	- - -		1000	1000					2500 500
	Timing: FY 2008 through FY 2016. Council District 6,12	TOTAL Work Descrip Design.	1000	938 gh 2010:	62	6 % Through Constru		1000	1000	I	0 Balance 20 ⁻ Construction		0 mpletion:	3000
0608	Delcastle Competition Quad Description: Renovate and re-light competition ballfield quad complex to 300 foot fields. Timing: FY2006.	BONDS FEDERAL STATE OTHER TOTAL Work Descrip Construction		- - - - 100 gh 2010:	- - - - 550	- - - - 85 % Through		0	0	0	0 Balance 20	0 12 to Cor	0 mpletion:	650
0609	Delcastle Parking Renovations Description: Planned phased renovations of sidewalks, curbing, parking surfaces, etc. Timing:	BONDS FEDERAL STATE OTHER TOTAL Work Descrip Construction		- - - - 27 gh 2010:	- - - - 373	93 % Through Constru		800	0		0 Balance 20' Complete co		•	1200
	FY2006 through FY2012. Council District 9													

FY 2011-2016 (in thousands) Department:

Special Services

Parks

Activity:

Development Program:

Regional Parks

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amoui	jated nt % _			FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.	,			02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	Complete	0001
0704	Multi-Purpose Athletic Fields Description: Installation of synthetic turf on athletic fields.	BONDS FEDERAL STATE OTHER	34		- - -	- - -	1600	800						2434
	Timing: FY2007 through FY2013. Council District 1	TOTAL Work Descrip Design.	34 otion throu	0 gh 2010:	34	100 % Throug Constr	1600 h 2011: uction.	800	0		0 Balance 20 Construction		0 npletion:	2434
9715	Middle Run Valley Description: Development and improvements to the Middle Run Valley Natural Area property.	BONDS FEDERAL STATE OTHER	1100	- - - -	- - - -	- - -								1100
	Timing: Began FY 1997. Council District 3,9	TOTAL Work Descrip Continue wit development	h improver	•	687 w	Contin	0 h 2011: ue with impr pments.	rovements	and new		0 Balance 20 Continue wi developmer	ith improv	npletion: vements and r	1100 new
9916	Glasgow Regional Park Description: Development of a regional park facility in the Glasgow area.	BONDS FEDERAL STATE OTHER TOTAL Work Descrip	23830 85 3175 27090	- - - - 1575 ah 2010:	- - - - - 25515	- - - - 94 %	0 h 2011:	2000	0	0 E	0 Balance 20	0 12 to Cor	0	25830 85 3175 29090
	Timing: FY 2003. Council District 11	Construction		g., 2010.		Constr					Construction		прівноп.	

FY 2011-2016 (in thousands) Department:

Special Services

Activity:
Development Program:

Sewers Interceptors

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Obliga Amoun	ated t % _			FISCAL Y	EARS			Bal. To Complete	Total Cost
No.	·			02/28/2010	02/28/20)10	2011	2012	2013	2014	2015	2016	Complete	0001
0323	Mill Creek Interceptor Relief Description: Place 4,900 If of 24" relief sewer along Mill Creek between Limestone Rd. and Stoney Batter Road.	BONDS FEDERAL STATE OTHER	2300	- - - -	- - - -	- - -		1500	1000	1000	1000		1500	8300
	Timing: Initiate FY 2003. Council District 3,9	TOTAL Work Descrip Construction	-	1632 gh 2010:	668	29 % Throug Constru	0 h 2011: uction.	1500	1000		1000 Balance 20° Construction		1500 npletion:	8300
0420	Old State Rd Interceptor Description: Evaluation, analysis and design of the sewer system at the confluence of the Old State Road and State Road Interceptor. Timing:	BONDS FEDERAL STATE OTHER TOTAL Work Descrip Construction		- - - - 398 gh 2010:	- - - - 52	- - - - 12 % Throug Constri	1000 1000 h 2011: uction.	500	0		0 Balance 20 ^o Construction		0 npletion:	1950
	Begin FY 2004. Council District 12													
0610	Description: Hydraulic analysis, metering, field investigation and design of sewer improvements to sanitary sewer located in the vicinity of the Little Mill Creek Interceptor	BONDS FEDERAL STATE OTHER	1600	- - -	- - -	- - -	600							2200
	near Boxwood Road. Timing: FY 2007 through FY 2012. Council District 1	TOTAL Work Descrip Construction		1555 gh 2010:	45	3 % Throug Constru	600 h 2011: uction.	0	0		0 Balance 20° Construction		0 npletion:	2200

Department: Activity: Special Services

Activity:

Development Program:

Sewers Interceptors

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Obliga Amoun	ated t % _			FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.	ŕ			02/28/2010	02/28/20	_	2011	2012	2013	2014	2015	2016	Complete	0001
0611	South Christiana Interceptor Analysis Description: Planning metering, field work and analysis of South Christiana Sewer Interceptor.	BONDS FEDERAL STATE OTHER	1000	- - -	- - -	- - - -		500					6000	7500
	Timing: Begin FY 2010. Council District 6,7,11,12	TOTAL Work Descrip	1000 otion throu	134 gh 2010:	866	87 % Through	0 n 2011: g, metering	500 g and analy	o sis.		0 Balance 20 Constructio		6000 npletion:	7500
0620	Description: Design and construction to upgrade approximately 3,000 lf of existing 8" sanitary sewer from Marabou Meadows and Paul Hodgson Vo Tech High School.	BONDS FEDERAL STATE OTHER	700	- - - -	- - -	- - - -	-401 401							299 401
	Timing: FY 2008. Council District 6,12	TOTAL Work Descrip Construction		657 gh 2010:	43	6 % Through Comple	0 n 2011: ete construc	oetion.	0	0 E	0 Balance 20	0 12 to Con	0 npletion:	700
0903	Description: Upgrade of approximately 1,000 lf of 24" diameter sanitary sewer located upstream of the State Road pump station in the vicinity of Routes 13 and 40.	BONDS FEDERAL STATE OTHER	1000	- - - - 963	- - - - 37	- - - -	0	0	0	0	0	0	0	1000
	Timing: FY 2009 - FY 2011 Council District 12	Work Descrip Complete de and specifica	otion throu	gh 2010:		Through			U	<u> </u>	3alance 20			1000

FY 2011-2016 (in thousands) Department:

Special Services

Activity:
Development Program:

Sewers Interceptors

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated		оторитоти т	FISCAL Y	'EARS	•		Bal. To	Total
No.	1 Toject momation	Source	Autii.	02/28/2010	02/28/2	_	2011	2012	2013	2014	2015	2016	Complete	Cost
1003	Fieldstone Crossing Interceptor Description: Upgrade approximately 2,000 If of 8" sanitary sewer improvements to the Fieldstone Crossing outfall.	BONDS FEDERAL STATE OTHER	600	- - -	- - -	- - -	150							750
	Timing: FY 2010. Council District 12	TOTAL Work Descrip Construction		592 gh 2010:	8	1 % Throug Constru	150 h 2011: uction.	0	0	0	0 Balance 20	0 012 to Co	0 mpletion:	750
1004	Kirkwood Trunk Line Interceptor Description: Design and construction of approximately 4,000 lf of sanitary sewer improvements to the Kirkwood Trunk Line.	BONDS FEDERAL STATE OTHER		- - -	- - -	- - - -	200	300	2300	3800				6600
	Timing: Begin FY 2011. Council District 12	TOTAL Work Descrip	otion throu	0 gh 2010:	0	1	200 h 2011: nd design.	300	2300	3800	Balance 20 Construction		0 mpletion:	6600
9604	Hyde Run Relief Description: Relief sewer construction to alleviate identified system construction points.	BONDS FEDERAL STATE OTHER	7528 100	- - -	- - -	- - -				·				7528 100
	Timing: FY 2001 - FY 2011. Council District 3,9	TOTAL Work Descrip Construction		5263 gh 2010:	2365	31 % Throug Comple	0 h 2011: ete construct	0 tion.	0	0	0 Balance 20	0 012 to Co	0 mpletion:	7628

FY 2011-2016 (in thousands) Department:

Special Services

Activity:
Development Program:

Local Sewers

Sewers

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt %			FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2010 02/28/20		2011	2012	2013	2014	2015	2016	, ,	
0101	Description: To install backwater valves in flood prone areas to prevent sewage back-ups during wet weather periods.	BONDS FEDERAL STATE OTHER	1100	- - -	- - - -	- - -		100	100	100	100	100		1600
		TOTAL	1100	197	903	82 %	0	100	100	100	100	100	0	1600
	Timing: Begin FY 2001. All Council Districts	Work Descrip Construction	Through 2011: Construction (installation).					Balance 20 [°] Construction		•				
0213	Description: Local sewer system to service 56 lots in the community of Bridleshire Farms.	BONDS FEDERAL STATE OTHER	3500	- - -	- - -	- - -	-1640 1640							1860 1640
		TOTAL	3500	2187	1313	38 %	0	0	0	0	0	0	0	3500
	Timing: Begin FY 2002. Council District 3	Work Descrip Construction		gh 2010:		1 "	h 2011: ete construc	tion.			Balance 20°	12 to Cor	mpletion:	

Department:

Special Services

Miscellaneous

Sewers

Activity:
Development Program:

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt % _		FISCAL Y				Bal. To Complete	Total Cost	
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	Complete	0001
0433	Mobile Radio System Upgrade Description: Upgrades are needed to the two-way radio system equipment in order to utilize the State's sites. Numerous blackout or non-response areas are experienced.	BONDS FEDERAL STATE OTHER	900	- - - -	- - -	- - - -								900
	Timing: Begin FY 2004. All Council Districts	TOTAL 900 102 798 Work Description through 2010: Upgrade.				89 % 0 0 0 0 Through 2011: Upgrade.			0	0 Balance 20	0 mpletion:	900		
0622	General Sewer Improvements Description: Force account for major capital improvements, design, review and inspections. Timing: Begin FY 2006.	BONDS FEDERAL STATE OTHER TOTAL Work Descrip Inspections,		- - - - 146 gh 2010: d improvemer	- - - - 804	- - - - 85 % Throug Inspect	450 450 h 2011: ions, desigr	480 480 n and impro	500 500 ovements.	525	560 560 Balance 20 Inspections		0 mpletion: and improvem	3465 3465 ents.
1102	All Council Districts Glasgow Area Sewer Improvements Description: Upgrade 10", 12" and 15" diameter sewer; rehabilitate 12" gravity sewer and demolish/decommmission the Glasgow Heights pump station.	BONDS FEDERAL STATE OTHER TOTAL	0	- - - - 0	- - - -	- - - - -	0	150	1250	0	0	0	0	1400
	Timing: FY 2012 through FY 2014. Council District 11	Work Descriț	otion throu	gh 2010:		_	Through 2011: Design and construction.				Balance 2012 to Completion: Construction.			

Department: Activity: Special Services

Activity:

Development Program:

Sewers Pump Stations

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt % _		FISCAL Y			Bal. To Complete	Total Cost		
No.	·			02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	Complete	0001
0002	White Clay Creek P/S Rehabilitation Description: Installation of 5th pump, waterproofing and rehabilitation of electrical/mechanical systems.	BONDS FEDERAL STATE OTHER	3350	- - -	- - - -	- - -								3350
	Timing: Began FY 2000. Council District 1	TOTAL Work Descrip Construction		1293 gh 2010:	2057	61 % Throug Constr	0 h 2011: uction.	0	0	0 E	0 salance 201	0 12 to Cor	0 npletion:	3350
0006	Pump Station Meters Description: Upgrade flow meters at major pump stations.	BONDS FEDERAL STATE OTHER	461	- - - - 132	- - - - 329	- - - - 71 %	0	0	0	0	0	0	0	461
	Timing: Begin FY 2000. All Council Districts	Timing: Begin FY 2000. Work Description throug Replacements.			<u> </u>	Throug	h 2011: ete replacen			1	salance 201			
0106	Pump Station Rehabilitation Description: Pump station rehabilitation including electricity, controls, pumps, infrastructure and buildings.	BONDS FEDERAL STATE OTHER	3650 85	- - - -	- - - -	- - - -	800	800		-				5250 85
	Timing: Initiate FY 2001. All Council Districts TOTAL 3735 1 Work Description through 201 Construction.			1260 gh 2010:	2475	66 % Throug Constr	800 h 2011: uction.	800	0		0 salance 20° Construction		0 npletion:	5335

Department:

Special Services

Activity:
Development Program:

Sewers Pump Stations

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig: Amoun	ated it % _			EARS		Bal. To Complete	Total Cost		
No.	ŕ			02/28/2010	02/28/20	010	2011	2012	2013	2014	2015	2016	Complete	0001
0215	Naamans Pump Station Upgrade Description: Installation of pumps and complete electrical upgrade.	BONDS FEDERAL STATE OTHER	1000	- - -	- - -	- - -								1000
	Timing: Initiate FY 2002. Council District 8	TOTAL Work Descrip Construction		812 gh 2010:	388	32 % Through		0	0	0 B	0 alance 20 [.]	0 12 to Cor	0 npletion:	1200
0216	Buttonwood Pump Station Upgrade Description: Installation of pumps and associated mechanical/electrical upgrades.	BONDS FEDERAL STATE OTHER	1000	- - -	- - - -	- - - -								1000
	Timing: FY 2002 - FY 2011. Council District 12	TOTAL Work Descrip Construction		423 gh 2010:	577	58 % Through		0	0	0 B	0 alance 20 ⁻	0 12 to Cor	0 npletion:	1000
0217	Terminal Ave Pump Station Upgrade Description: Installation of pumps and complete electrical upgrades.	BONDS FEDERAL STATE OTHER	1200 150	- - -	- - -	- - - -								1200 150
	Timing: Initiate FY 2002. Council District 10	TOTAL 1350 401 9. Work Description through 2010: Construction.				70 % Through		0	0	0 B	0 alance 20	0 12 to Cor	0 npletion:	1350

Department:

Special Services

Activity:
Development Program:

Sewers Pump Stations

Proj.	Drainat Information	Funding	Prior	Avail.	Obliga Amoun	ated		оторитоти г	FISCAL Y	EARS			Bal. To	Total
No.	Project Information	Source	Auth.	Balance 02/28/2010	02/28/20	_	2011	2012	2013	2014	2015	2016	Complete	Cost
0312	Edgemoor Pump Station Upgrade Description: Installation of pumps with associated mechanical/electrical upgrades.	BONDS FEDERAL STATE OTHER	1350	- - -	- - -	- - -								1350
	Timing: Initiate FY 2003. Council District 4	TOTAL Work Descrip Construction		95 gh 2010:	1255	_	0 h 2011: ete construc	0 etion.	0	O E	0 Balance 20	0 12 to Cor	0 npletion:	1350
0615	Christiana Pump Station Upgrade Description: Rehabilitation of Christiana Pump Station.	BONDS FEDERAL STATE OTHER	1000	- - -	- - -	- - -								1000
	Timing: FY 2007. Council District 7	TOTAL Work Descrip Construction		908 gh 2010:	92	9 % Throug Constru		0	0		0 Balance 20 Complete c			1000
0616	Electrical Power Distribution Upgrade Description: Evaluation and upgrade of power distribution equipment at various pump stations.	BONDS FEDERAL STATE OTHER	2000	- - -	- - - -	- - -	250			•				2250
	Timing: FY 2007. All Council Districts	TOTAL Work Descrip Upgrades.	2000 otion throu	993 gh 2010:	1007	50 % Throug Upgrac	250 h 2011: les.	0	0		0 Balance 20 Jpgrades.	0 12 to Cor	0 npletion:	2250

Department: Activity: Special Services

Development Program:

Sewers Pump Stations

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour				FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.	·			02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	Complete	0001
0618	Richardson Park Pump Station Upgrade Description: Upgrade/replacement of the electrical motor control center and power distribution equipment.	BONDS FEDERAL STATE OTHER	1000	- - -	- - - -	- - -								1000
	Timing: FY 2006. Council District 1	TOTAL Work Descrip Construction.		659 gh 2010:	341	34 % Throug Constru		0	0	0 B	0 alance 20	0 12 to Cor	0 npletion:	1000
0621	Description: Upgrade of electrical motor control center and generator replacement. Timing: FY 2006.	BONDS FEDERAL STATE OTHER TOTAL Work Descrip Construction.		- - - - 484 gh 2010:	- - - - 1016	- - - - 68 % Throug Constru		0	0	0 B	0 alance 20	0 12 to Cor	0 npletion:	1500 1500
0705	Council District 7 Christiana River Force Main Description: Evaluation of the Christiana River Force Main is necessary to properly assess the condition of the most critical asset. Timing: FY 2007 through FY 2014. All Council Districts	BONDS FEDERAL STATE OTHER TOTAL Work Descrip Rehabilitation		-	- - - - 296	- - - - 32 % Throug Rehabi	500 500 h 2011: litation and	500 500 design.	500		0 alance 20 ehabilitati			2425

FY 2011-2016 (in thousands) Department: Activity: Special Services

Activity:
Development Program:

Sewers
Pump Stations

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Obliga Amoun				FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/20	010	2011	2012	2013	2014	2015	2016		
9705	Stoney Creek Pump Station Upgrade Description: Total rehabilitation and replacement of	BONDS FEDERAL		-	-	-								
	Stoney Creek Pump Station and force main.	STATE OTHER TOTAL	13850	- - 1264	- - 12586	91 %	0	0	0	0	0	0	0	13850
	Timing: Complete FY 2011. Council District 8	Work Descrip Construction	tion throu				h 2011: uction.			В	alance 20°			

FY 2011-2016 (in thousands)

Department:

Special Services

Activity:
Development Program:

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour				FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	op.ioto	000.
0005	Brandywine Hundred North Rehab Phase I Description: Rehabilitation of sewer system in North Brandywine Hundred area to correct capacity shortages due to infiltration and	BONDS FEDERAL STATE	31743	- - -	- - -		9660	8905	3520	3880				57708
	rinflow and deteriorated pipe. Timing: FY 2001 - FY 2015. Council District 2,8	OTHER TOTAL Work Descrip Investigation,		9	- 28991 on.	1	9660 h 2011: gation, desig	8905 gn and con	3520 struction.	3880	0 Balance 20 Investigatio		0 npletion: and construc	24560 82268 tion.
0102	Delaware City Sewer Rehabilitation Description: Rehabilitate, replace and/or relocate deteriorating sewer lines in Delaware City.	BONDS FEDERAL STATE OTHER TOTAL	4000 250 4250	- - - - 538	- - - - 3712	- - - - 87%	3000	0	0	0	0	0	0	7000 250 7250
	Timing: FY 2001 - FY 2012. Council District 12	Work Descrip Construction.		gh 2010:		Throug Constr	h 2011: uction.				Balance 20 Constructio		npletion:	
0107	Description: Site improvements at the Special Services Churchmans Road complex including: storage sheds and storage domes, expanded parking facilities and other site	BONDS FEDERAL STATE OTHER	3250	- - - -	- - - -	- - -								3250
	improvements as needed. Timing: FY 2001 - FY 2012. Council District 7	TOTAL Work Descrip Site improver		1496 gh 2010:	1754	1 -	0 h 2011: provements	0	0	0	0 Balance 20 Complete s		•	3250

FY 2011-2016 (in thousands)

Department:

Special Services

Activity:
Development Program:

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Obliga Amoun				FISCAL Y	EARS			Bal. To	Total
No.	i Tojeci illiomation	Source	Autri.	02/28/2010	02/28/20	_	2011	2012	2013	2014	2015	2016	Complete	Cost
0218	Description: Rehabilitation of sewer system in South Brandywine Hundred Area (Shellpot Interceptor) to correct capacity shortages due to infiltration and inflow.	BONDS FEDERAL STATE OTHER TOTAL	34393 18050 52443	- - - - 32295	- - - - 20148	- - - - 38%	7245 7245	5765 5765	12885	1765 1765		0	0	62053 18050 80103
	Timing: FY 2002 - FY 2015. Council District 2,8	Work Descrip Sewer rehab South.			Hundred	Throug Sewer South.	h 2011: rehabilitation	n in Brandy	wine Hund	Ired	Balance 20 Sewer reha Hundred S	abilitation	mpletion: in Brandywine	
0219	Countywide Manhole Rehabilitation Description: This project will rehabilitate and repair over 3,500 manholes identified as deficient. The work includes replacing the frame, cover and internal repairs and renovations as needed.	BONDS FEDERAL STATE OTHER	2500	- - - -	- - - -	- - -		1500	1000	1000		1000		1000
	Timing: FY 2002. All Council Districts	TOTAL Work Descrip Design/const		1325 gh 2010:	2175	61 % Throug Design	0 h 2011: /construction	1500 n.	1000	1000	Balance 20 Design/cor		•	9000
0220	Develop Collection System Improvements Description: Real time dynamic modeling of the sewer collection system to prioritize and perform rehabilitation work.	BONDS FEDERAL STATE OTHER	1200	- - -	- - - -	- - -		1000		·				1000
	Timing: Begin FY 2002. All Council Districts	TOTAL Work Descrip Modeling, an		-	832	69 % Throug Modelin	0 h 2011: ng, analysis	1000 and consti	0 ruction.	0	Balance 20		0 mpletion: and construction	2200 n.

FY 2011-2016 (in thousands)

Department:

Special Services

Activity:
Development Program:

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour				FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	2010	2011	2012	2013	2014	2015	2016		000.
0221	Develop Interceptor Improvements Description: Real time modeling of the sewer interceptor and force main system to prioritize and perform rehabilitation work.	BONDS FEDERAL STATE OTHER	300 800	- - - -	- - - -	- - -		1500					2000	3800 800
	Timing: Begin FY 2002. All Council Districts	TOTAL Work Descrip Modeling, an		_	302	27 % Through		1500	0 ruction.		0 Balance 20 Modeling, a		2000 npletion: nd constructio	4600 n.
0224	Turkey Run Interceptor Rehabilitation Description: Rehabilitate the Turkey Run Interceptor between Washington Street through Fairfax Development.	BONDS FEDERAL STATE OTHER	3750 500					0				2	0	3750 500
	Timing: Initiate FY 2002. Council District 2,8	TOTAL Work Descrip Construction		3756 gh 2010:	494	Through		0	0		0 Balance 20 Complete o		npletion:	4250
0406	MOT Area Maintenance Base Description: Regional operations base to support growing population in Southern New Castle County.	BONDS FEDERAL STATE OTHER		- - - -	- - -						500			500
	Timing: Initiate FY 2015. Council District 12	TOTAL Work Descrip	0 otion throu	0 gh 2010:	0	0 % Through	0 n 2011:	0	0	0 E	500 Balance 20	0 012 to Con	0 npletion:	500

Department:

Special Services

Activity:
Development Program:

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Obliga Amoun	ated it %			FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/20	010	2011	2012	2013	2014	2015	2016	,	
0422	Description: Infiltration and inflow analysis of the interceptor and design improvements to the interceptor to accommodate additional flows and to connect the system to the new White Clay Interceptor.	BONDS FEDERAL STATE OTHER TOTAL	3000	- - - - 2147	- - - - 853	- - - - 28 %	250	3000	3000	0	0	0	0	9250
	Timing: Begin FY 2004. Council District 3,9	Work Descrip Construction	tion throu			1	h 2011:	0000		1	Balance 20 Constructio	12 to Cor		3230
0423	River Road Improvements Description: Upgrade of 8" sewer line on River Road from Grantham Lane to area including the River Road pump station.	BONDS FEDERAL STATE OTHER	1130	- - -	- - -	- - -								1130
	Timing: Begin FY 2004. Council District 12	TOTAL Work Descrip Construction.		340 gh 2010:	790	_	0 h 2011: ete construc	o etion.	0	0	0 Balance 20	0 12 to Con	0 npletion:	1130
0438	DelDot Coordination Project Description: Replacement and repairs of sanitary sewer in coordination with DelDot paving projects.	BONDS FEDERAL STATE OTHER	8130 2500	- - - -	- - -	- - - -	1000	1800	1900	1900	2000			16730 2500
	Timing: Ongoing. All Council Districts	TOTAL Work Descrip Design and c		-	9167	1 -	1000 h 2011: and constr	1800 uction.	1900	1900	2000 Balance 20 Design and		•	19230

FY 2011-2016 (in thousands) Department:

Special Services

Activity:
Development Program:

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt %			FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.	·			02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	Complete	0001
0511	Sewer Repairs & Rehabilitation Description: Sewer repairs and rehabilitation as determined by the Department of Special Services from analysis.	BONDS FEDERAL STATE OTHER	5520 1670	- - -	- - - -	- - -	500	2100	2100	2200	2200	2300		16920 1670
	Timing: Ongoing. All Council Districts	TOTAL Work Descrip Design and c		_	4171	1	500 h 2011: and constru	2100 uction.	2100	2200	2200 Balance 20 Design and		•	18590
0612	North Delaware Interceptor System Description: Rehabilitation, replacement of Old North Delaware Governor Printz Interceptor. Timing:	BONDS FEDERAL STATE OTHER TOTAL Work Descrip		- - - - 2363 gh 2010:	- - - - 23744	- - - - 91 % Throug	19815 19815 th 2011:	11575	2175	175	0 Balance 20 Construction		5900 5900 npletion:	63947 1800 65747
0613	FY 2006 through FY 2015. Council District 8 Townsend Pipe & Manhole Rehabilitation	I	•			Consti	uonom.				Construction	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
0613	Description: Rehabilitation of leaking manholes and replacement of deteriorating piping.	BONDS FEDERAL STATE OTHER	100	- - -	- - -	- - -	250							350
	Timing: Begin FY 2010. Council District 6	TOTAL Work Descrip Construction		100 gh 2010:	0	1	250 gh 2011: ete construc	0 tion.	0	0	0 Balance 20	0 012 to Cor	0 npletion:	350

Department:

Special Services

Activity:
Development Program:

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Obliga Amoun	ated it %			FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/20	010	2011	2012	2013	2014	2015	2016	Complete	000.
0614	White Clay Sewer Basin Rehabilitation Description: Study and analysis of the White Clay sanitary sewer system.	BONDS FEDERAL STATE OTHER	3000 500		- - -	- - -	4650	8500	8250	5000				29400 500
	Timing: FY 2005. Council District 3,9	TOTAL Work Descrip Study and ar		973 gh 2010:	2527	72 % Throug Constr	4650 h 2011: uction.	8500	8250	5000	0 Balance 20 Constructio		0 npletion:	29900
0624	Brandywine Hundred Clearwater Program Description: Removal of sump pump and rain water from sanitary sewer system.	BONDS FEDERAL STATE OTHER	1550	- - -	- - -	- - -	1000	1500	1000					5050
	Timing: FY 2007 through FY 2015. Council District 2,8	TOTAL Work Descrip Removal.	1550 otion throug	1550 gh 2010:	0	0 % Throug Remov	1000 h 2011: val.	1500	1000	0	0 Balance 20 Removal.	0 12 to Con	0 npletion:	5050
1001	Brandywine Hundred North Rehab Phase II Description: Design and construction on the medium priority Phase II sewer rehabilitation projects in the North Brandywine Hundred area.	BONDS FEDERAL STATE OTHER		- - - -	- - -	- - -			250	4610			9840	27320
	Timing: FY2013. Council District 2,8	TOTAL Work Descrip	0 otion throug	0 gh 2010:	0	0 % Throug	0 h 2011:	0	250	4610	12620 Balance 20 Constructio		9840 npletion:	27320

FY 2011-2016 (in thousands) Department:

Special Services

Activity:
Development Program:

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Obliga Amoun				FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/20	010	2011	2012	2013	2014	2015	2016	,	
1002	·	BONDS		-	-	-			250	4000	18000		11070	33320
	Description: Design and construction on the medium priority Phase II sewer rehabilitation projects in the south Brandywine Hundred area.	FEDERAL STATE OTHER		- - -	- - -	- - -								
		TOTAL	C	0	0	0 %	0	0	250	4000	18000	0	11070	33320
	Timing: FY 2013. Council District 2,8	Work Descrip	otion thro	ugh 2010:		Throug	h 2011:				Balance 20° Construction		npletion:	

FY 2011-2016 (in thousands) Department:

Special Services

Sewers

Activity:

Development Program:

Treatment Plants

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt % _			FISCAL Y	'EARS			Bal. To Complete	Total Cost
No.	<u> </u>			02/28/2010	02/28/2	_	2011	2012	2013	2014	2015	2016	Complete	0001
0004	Delaware City Treatment Plant Rehabilitation Description: Rehabilitation of treatment plant including disinfection process and storage.	BONDS FEDERAL STATE OTHER	6250	- - -	- - - -		500	250						7000
	Timing: Begin FY 2000. Council District 12	TOTAL Work Descrip Construction		2939 gh 2010:	3311	53 % Throug Constru		250	0	I	0 Balance 201 Construction		0 npletion:	7000
0424	Water Farm #1 Improvements Description: Construction of improvements at Water Farm#1 in sewer district south of the C&D Canal, to include treatment process changes, land acquisition, pump stations, force mains and discharge modification. Timing: Improvements to begin in FY 2004. Council District 12	BONDS FEDERAL STATE OTHER TOTAL Work Descrip Construction		- - - - 1963 gh 2010:	- - - - 9777	- - - - 83 % Throug Comple	0 h 2011: ete construc	0 ction.	0	0 E	0 Balance 201	0 12 to Cor	0 npletion:	11740
0619	Wastewater Treatment Plants/Discharge Elimination Description: Monitor, evaluate/update county treatment facilities as required by the EPA under the Clean Water Act. Timing: FY 2006. All Council Districts	BONDS FEDERAL STATE OTHER TOTAL Work Descrip Evaluation.	250 20 270 otion throug	- - - - 230 gh 2010:	- - - - 40	- - - - - 15 % Throug Evalua		50	0	I	0 Balance 201 Evaluation.	0 12 to Cor	0 npletion:	350 20 370

FY 2011-2016 (in thousands) Department:

Special Services

Sewers

Activity:

Development Program:

Treatment Plants

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour				FISCAL YE	ARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	•	
0708	Septage Receiving Station Upgrade Description: Rehabilitation of the New Castle County septage receiving station to address potential FOG issues, odor issues and other concerns.	BONDS FEDERAL STATE OTHER	300	- - -	- - -	- - -	700	600						1600
		TOTAL	300	225	75	25 %	700	600	0	0	0	0	0	1600
	Timing: FY 2007 through FY 2012. Council District 7	Work Descrip Design and b		gh 2010:		Throug Constru	h 2011: uction of upç	grades.			Balance 20 ^o Construction		•	
9603	Southern Sewer Service Area Description: Construction of sanitary sewer system south	BONDS FEDERAL STATE	61370	-	-	- -					7000		26550	94920
	of the C&D Canal to include treatment plant, pump stations, force mains, and interceptor	OTHER		- -	-	-	400	400	400	400	400	400		2400
	sewer lines. To purchase sewer capacity.	TOTAL	61370	3031	58339	95 %	400	400	400	400	7400	400	26550	97320
	Timing: FY 2008. Council District 6,12		permanei	ngh 2010: nt sewer capa n's Treatment			uction. Purcl		r capacity at atment Plant			n. Purch	mpletion: ase sewer cap s Treatment P	

Department: Activity: Special Services Stormwater

Development Program:

Stormwater

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt %			FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	Complete	0001
0413	Countywide Drainage Problems Description: To provide for future storm drainage projects, to be specified in year of funding authorization.	BONDS FEDERAL STATE OTHER	155	- - -	- - - -	- - -	180							335
	Timing: Project initiation as approved. All Council Districts	TOTAL Work Descrip Projects to b			54	35 % Throug Project	180 h 2011: s to be dete	0 ermined.	0	0	0 Balance 20	0 012 to Cor	0 npletion:	335
0414	New Castle Conservation District Description: To provide for future storm drainage projects to be planned, designed & constructed in cooperation with the New Castle Conservation District. Timing: Project initiation as approved.	BONDS FEDERAL STATE OTHER TOTAL Work Descrip	0 otion throu	- - - 0 gh 2010:	- - - - 0	- - - - 0 %	0 h 2011:	180	180	180			•	900
0517	All Council Districts Stormwater Mitigation Projects Description: Funds for drainage emergencies due to storms.	BONDS FEDERAL STATE OTHER	7600 1934 9465	- - -	- - -	- - -								7600 1934 9465
	Timing: FY 2005. All Council Districts	TOTAL Work Descrip	18999 otion through	epairs as dete	16705 ermined es.				0 as determin Services.	0 led	Balance 20 Emergency	/ drainage		18999

Department: Activity: Special Services Stormwater

Development Program:

Stormwater

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig: Amoun	ated nt %			FISCAL Y	EARS			Bal. To Complete	Total Cost
No.	<u>'</u>			02/28/2010	02/28/20	010	2011	2012	2013	2014	2015	2016	Complete	0001
0625	Stormwater Basin Renovation Description: Major structural rehabilitation as defined in the UDC and failed basin rehabilitation.	BONDS FEDERAL STATE OTHER	1800 8900 600	- - -	- - -	- - -	-50 650	600	600	600	600	600		4750 9550 600
	Timing: Ongoing. All Council Districts	TOTAL Work Descrip Rehabilitation		2152 gh 2010:	9148	81 % Throug Rehabi		600	600		600 Balance 20 Rehabilitati		0 npletion:	14900
1110	General Stormwater Improvements Description: Force account for major capital improvements, design, review, and inspections. Timing:	BONDS FEDERAL STATE OTHER TOTAL Work Descrip	0 otion throu	- - - - 0 gh 2010:	- - - - 0	- - - - 0 %	36 36 h 2011: ions, desigr	0	0 ovements		0 Balance 20		0 npletion: and improvem	36 36
	Begin FY 2011. All Council Districts					Шороок		, and imp	overnome.		mopoutone.	, accigii, (
9508	Little Mill Creek II Description: Phase 2 channel improvements along Little Mill Creek.	BONDS FEDERAL STATE OTHER	523	- - -	- - -	- - -								523
	Timing: Completion FY 2011. Council District 9	TOTAL Work Descrip Construction		433 gh 2010:	90	17 % Through		0	0		0 Balance 20 Complete o		•	523

Department of Community Services

FY 2011-2016 (in thousands)

Community Services Total

Department: Activity: Development Program:

Proj.		Funding	Prior	Avail.	Obliga				FISCAL	YEARS			Bal. To	Total
No.	Project Information	Source	Auth.	Balance 02/28/2010	Amount 02/28/20		2011	2012	2013	2014	2015	2016	Complete	Cost
	Community Services	BONDS FEDERAL	13385	-	-	- -	7704							21089
		STATE OTHER	10047 3589	-	-	-	2000 1750	5105 550						17152 5889
	DEPARTMENTAL TOTAL	TOTAL	27021	10328	16693	62%	11454	5655	0	0	0	0	0	44130

FY 2011-2016 (in thousands) Department:

Community Services

Activity:
Development Program:

Libraries Libraries

Proj.		Funding	Prior	Avail.	Oblig	ated		reiopinient i	FISCAL Y	FARS			Bal. To	Total
No.	Project Information	Source	Auth.	Balance 02/28/2010	Amour 02/28/2	_	2011	2012	2013	2014	2015	2016	Complete	Cost
0329	Description: Construction of a 25,000 square foot regional library that can be expanded to 40,000 sq ft.	BONDS FEDERAL STATE OTHER	3600 1895 1200 6695	- - - - 6670	- - - -	- - - -	1067	5105 550 5655	0	0	0	0	0	4667 7000 1750 13417
	Timing: Completion is projected for 2012. Council District 6,12	Work Descrip Land donation		gh 2010:		Through	n 2011: d design.				Balance 20 Constructio		mpletion:	
0417	Hockessin Library Expansion Description: Expansion of the current 14,000 sf facility to 23,000sf and renovation of the interior with new addition and for greater efficiency of service.	BONDS FEDERAL STATE OTHER	4279 3521 834	- - - -	- - - -	- - -								4279 3521 834
	Timing: Complete FY 2009. Council District 3	TOTAL Work Descrip Complete.	8634 otion throug	1016 gh 2010:	7618	88 % Through Comple		0	0		0 Balance 20 Complete.	0 12 to Cor	mpletion:	8634
0418	Kirkwood Highway Library Description: Construction of new facility at current library site.	BONDS FEDERAL STATE OTHER	4201 3581 1200	- - -	- - -	- - -				•				4201 3581 1200
	Timing: Complete FY 2010. Council District 1	TOTAL Work Descrip Complete co August 2009	nstruction		8931 Open	99 % Through Comple		0	0		0 Balance 20 Complete.	0 12 to Cor	0 mpletion:	8982

FY 2011-2016 (in thousands) Department:

Community Services

Libraries

Libraries

Activity:
Development Program:

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt %			FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016		
0605	Description: Increase public access area of Bear Library to include section occupied by Technical Services.	BONDS FEDERAL STATE OTHER	1305 1025 355	- - -	- - -	- - -	1755 500 750							3060 1525 1105
		TOTAL	2685	2591	94	4 %	3005	0	0	0	0	0	0	5690
	Timing: Plan FY 2007. Council District 7	Work Descrip Move Tech.		igh 2010: o Gilliam Build	ling.	1	h 2011: enovations.				Balance 201 Construction		mpletion:	
0905	Claymont Library Description: Construction of a 15,000 square foot stand alone facility.	BONDS FEDERAL STATE OTHER	25	- - -	- - -	- - -	4882 1500 1000			·				4882 1525 1000
		TOTAL	25	0	25	100%	7382	0	0	0	0	0	0	7407
	Timing: Plan FY 2009. Council District 2	Work Descrip Land donation		igh 2010:		Throug Constr					Balance 201 Construction		mpletion:	

Department of Public Safety

FY 2011-2016 (in thousands)

Public Safety Total

Department: Activity: Development Program:

Proj.	D : 416 - 6	Funding	Prior	Avail.	Obligate				FISCAL	YEARS			Bal. To	Total
No.	Project Information	Source	Auth.	Balance 02/28/2010	Amount 02/28/20		2011	2012	2013	2014	2015	2016	Complete	Cost
		BONDS	53256	-	-	-	1750	2050	800	1750		1750	1750	63106
	Public Safety	FEDERAL	1191	-	-	-	30	30	30					1281
		STATE	2310	-	-	-		1250						3560
		OTHER	1493	-	-	-	70	70	70					1703
	DEPARTMENTAL TOTAL	TOTAL	58250	1777	56473	97%	1850	3400	900	1750	0	1750	1750	69650

FY 2011-2016 (in thousands)

Department: Activity: Development Program:

Public Safety Subtotals

Proj.	D i ul (i	Funding	Prior	Avail.	Obligate	ed			FISCAL	/EARS			Bal. To	Total
No.	Project Information	Source	Auth.	Balance 02/28/2010	Amount 02/28/20		2011	2012	2013	2014	2015	2016	Complete	Cost
	Emergency Communications Center Subtotal	BONDS FEDERAL STATE OTHER	5266 1191 2310	- - -	- - -	- - -		1250 1250						6516 1191 3560
		TOTAL	8767	1189	7578	86%	0	2500	0	0	0	0	0	11267
	Emergency Medical Services Subtotal	BONDS FEDERAL STATE OTHER	1490	- - - -	- - -	- - - -	1750	800	800	1750		1750	1750	10090
		TOTAL	1490	200	1290	87%	1750	800	800	1750	0	1750	1750	10090
	Law Enforcement	BONDS	46500	-	_	-								46500
	Subtotal	FEDERAL STATE OTHER	1493	- - -	- -	- - -	30 70	30 70	30 70					90 1703
		TOTAL	47993	388	47605	99%	100	100	100	0	0	0	0	48293

Department: Activity: Public Safety

Development Program:

Emergency Communications Center Emergency Communications Center

Proj.	Project Information	Funding	Prior	Avail.	Oblig Amour	ated		·	FISCAL Y		nioy Comin		Bal. To	Total
No.	Project information	Source	Auth.	Balance 02/28/2010	02/28/2	_	2011	2012	2013	2014	2015	2016	Complete	Cost
0410	Computer System Description: Purchase and install department computer network to include hardware, software, planning, training and management fees.	BONDS FEDERAL STATE OTHER	1550 1191	- - -	- - -	- - -								1550 1191
	Timing: Completion date FY 2010. All Council Districts	TOTAL Work Descrip	2741 otion throu	1189 gh 2010:	1552	57 % Throug	0 h 2011:	0	0	O E	0 Balance 20 ⁷	0 12 to Cor	0 npletion:	2741
1104	Description: Purchase backup equipment parts. Timing: FY 2011.	BONDS FEDERAL STATE OTHER TOTAL Work Descrip	0 otion throu	- - - - 0 gh 2010:	- - - - 0	1	150 150 h 2011: se equipment	0 parts.	0	0 E	0 Balance 20	0 12 to Cor	0 npletion:	150
1105	All Council Districts MDT's Description: Upgrade ambulance MDT's.	BONDS FEDERAL STATE OTHER		- - - -	- - -	- - - -	150							150
	Timing: FY 2011. All Council Districts	TOTAL Work Descrip	0 otion throu	0 gh 2010:	0	1	150 h 2011: se New MDT's	0 s.	0	O E	0 Balance 201	0 12 to Cor	0 npletion:	150

FY 2011-2016 (in thousands) Department:

Public Safety

Activity:
Development Program:

Emergency Communications Center Emergency Communications Center

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour	ated nt %			FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016		
1108	Communications Upgrade Description: SEC mandate to upgrade voice paging system.	BONDS FEDERAL STATE OTHER		- - -	- - - -	- - -	75	1250 1250						1325 1250
		TOTAL	C	0	0	0 %	75	2500	0	0	0	0	0	2575
	Timing: FY 2012. All Council Districts	Work Descrip	otion thro	ugh 2010:		1	h 2011: de and comp	plete SEC r	mandate.		Balance 20 Jpgrade an		mpletion: ete mandate.	
9229	800 MHZ Communications Equip Description: Complete installation of the countywide 800 MHz Radio System.	BONDS FEDERAL STATE OTHER	3716 2310	-	- - - -	- - -	-375							3341 2310
		TOTAL	6026	0	6026	100%	-375	0	0	0	0	0	0	5651
	Timing: Final completion FY 2002. All Council Districts	Work Descrip	otion thro	ugh 2010:		Throug	h 2011:			E	3alance 20	12 to Cor	mpletion:	

FY 2011-2016 (in thousands)

Department: Activity:

Public Safety

Emergency Medical Services Development Program: **Emergency Medical Services**

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig: Amoun	ated it %			FISCAL Y	/EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/20	010	2011	2012	2013	2014	2015	2016		
0710	Description: Design and construction of new paramedic emergency medical stations in New Castle County.	BONDS FEDERAL STATE OTHER	1490	- - -	- - -	- - -	1750			1750		1750	1750	8490
		TOTAL	1490	200	1290	87 %	1750	0	0	1750	0	1750	1750	8490
	Timing: Scheduled completion date FY 2016. All Council Districts	Work Descrip Construction		_		Through Constru	n 2011: uction of EM	IS stations.			Balance 20 Constructio		•	
1106	Lifepak15 Upgrades Description: Purchase LifePack 15 Monitoring Devices.	BONDS FEDERAL STATE OTHER		- - -	- - -	- - - -		800	800	·				1600
		TOTAL	0	0	0	0%	0	800	800	0	0	0	0	1600
	Timing: FY 2012 to FY 2013. All Council Districts	Work Descrip	otion throu	gh 2010:		Through	n 2011:				Balance 20 Purchase e		•	

FY 2011-2016 (in thousands) Department: Activity:

Development Program:

Public Safety
Law Enforcement
Law Enforcement

Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance	Oblig Amour				FISCAL Y	EARS			Bal. To Complete	Total Cost
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016		000.
0712	, ,	BONDS	46500	-	-	-								46500
	Description: Construction of a new Public Safety Facility.	FEDERAL STATE		-	-	-								
		OTHER	1493	-	-	-								1493
		TOTAL	47993	388	47605	99%	0	0	0	0	0	0	0	47993
	Timing: FY 2004 thru FY 2008. Council District 10	Work Descriț	otion throu	gh 2010:		Throug	h 2011:			E	3alance 20 [.]	12 to Con	npletion:	
1107	Police Protection Package	DONDO												
	Description: Upgrade soft body armor to provide officer safety.	BONDS FEDERAL STATE OTHER		- - -	- - -	- - -	30 70	30 70	30 70					90 210
						2.01								
	Timing: FY 2011 through FY 2013. All Council Districts	TOTAL Work Descrip Begin purcha		-	0	0 % Throug Purcha	100 h 2011: se body arn	100 nor.	100		0 Balance 20 Complete u		npletion: f Police Body /	300 Armor.

Department of Administration

FY 2011-2016 (in thousands)

Administration Total

Department: Activity: Development Program:

oj. Io.	Project Information	Funding Source	Prior Auth.	Avail. Balance 02/28/2010	Obliga Amount 02/28/2	%	2011	2012	FISCAL 2013	YEARS 2014	2015	2016	Bal. To Complete	Total Cost
	Administration	BONDS FEDERAL	13350	-	-	- -	1175	1175	1175	1175	1175	1175		20400
	DEPARTMENTAL TOTAL	OTHER TOTAL	191 8730 22271	2472	19799	- - 89%	500 1675	500 1675	500 1675	500 1675	500 1675	500 1675	0	191 11730 32321
		70.7.2												92021

FY 2011-2016 (in thousands) Department: Activity: Administration Administration

Development Program:

Information Systems

Proj.	Project Information	Funding Prior Source Auth.		Avail. Balance	Obligated Amount %			Bal. To Complete	Total Cost					
No.				02/28/2010	02/28/2	010	2011	2012	2013	2014	2015	2016	,	
9918	Information Systems Expansion	DONDO	40050				4475	4475	4475	4475	4475	4475		20400
	Description:	BONDS FEDERAL	13350	-	-	-	1175	1175	1175	1175	1175	1175		20400
	Identify and implement additional technical business solutions.	STATE	191	-	-	-								191
		OTHER	8730	-	-	-	500	500	500	500	500	500		11730
		TOTAL	22271	2472	19799	89%	1675	1675	1675	1675	1675	1675	0	32321
	Timing: Through FY 2016. All Council Districts	Work Descrip Identify and i business sol government.	Identify busine	Identify and implement additional technical					olutions, e	npletion: nt additional t specially for e				

Department of County Executive

FY 2011-2016 (in thousands)

County Executive Total

Department: Activity: Development Program:

Proj. No.	Project Information		Prior	Avail. Balance 02/28/2010	Obligated Amount % '	FISCAL YEARS Bal. To To								
			Auth.				2011	2012	2013	2014	2015	2016	Complete	Cost
	County Executive	BONDS	1529	-	-	-								1529
		FEDERAL		-	-	-								
		STATE OTHER		-	-	-								
	DEPARTMENTAL TOTAL	TOTAL	1529	1529	0	0%	0	0	0	0	0	0	0	1529

FY 2011-2016 (in thousands) Department: Activity:

Development Program:

County Executive
County Executive
Contingency

			, 5 3											
Proj.	Project Information	Funding Source	Prior Auth.	Avail. Balance 02/28/2010	Obligated Amount %		FISCAL YEARS						Bal. To Complete	Total Cost
No.		<u> </u>			02/28/20)10	2011	2012	2013	2014	2015	2016	23pioto	000.
8933	Executive Capital Contingency													
	Descriptions	BONDS	1529	-	-	-								1529
	Description:	FEDERAL		_	-	_								
	Allocated by the County Executive to meet increased costs of an authorized project, not	STATE		-	-	-								
	to exceed 10% of original authorization; or as the County Executive deems necessary.	OTHER		-	-	-								
		TOTAL	1529	1529	0	0 %	0	0	0	0	0	0	0	1529
	Timing: Contingency.	Work Description through 2010: As needed.				Through 2011: As needed.					salance 20° s needed.	12 to Con	npletion:	
	All Council Districts													