

# New Castle County



## Budget Overview Fiscal Year 2011

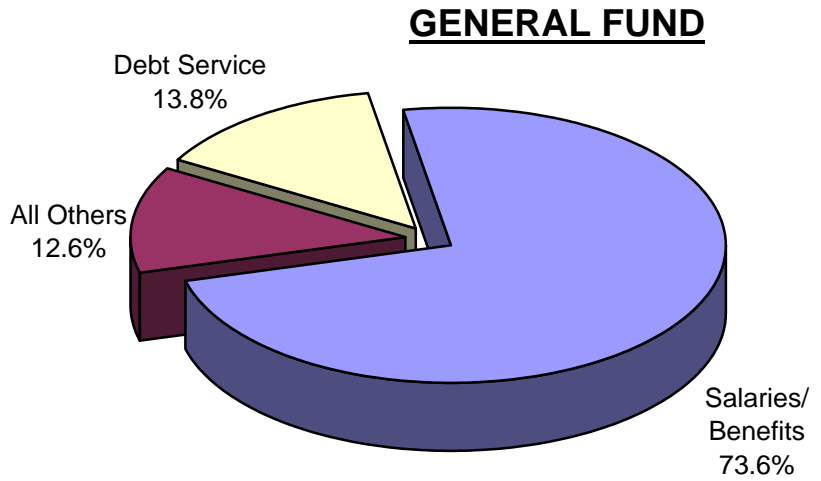
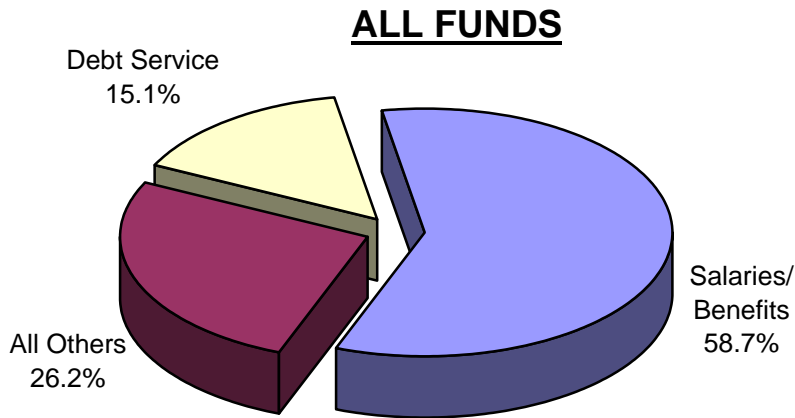
**APPROVED**

*Christopher A. Coons  
County Executive*

# New Castle County

## FY 2011 Approved Operating Budget

### Uses of Budget



	FY 2010 Approved	FY 2011 Approved	11 vs. 10 Amount	11 vs. 10 Percentage
<b>General Fund</b>	\$161,223,076	\$164,748,367	\$3,525,291	2.19%
<b>Sewer Fund</b>	\$63,348,279	\$65,741,483	\$2,393,204	3.78%
<b>Light Fund</b>	\$4,301,000	\$5,003,000	\$702,000	16.32%
<b>Total</b>	\$228,872,355	\$235,492,850	\$6,620,495	2.89%

## ***FY 2011 Budget Highlights***

- Overall Operating Budget Growth of 2.89%. General Fund growth of 2.19% and use of \$7.0 million in reserves to balance budget.
- Non-discretionary spending (salaries, benefits, debt service) make up 87% of General Fund spending.
- Unfunding/Deleting of 65 positions saving \$2.7 million. The total authorized positions will be lowest since FY 2002.
- Property Tax Rates remain unchanged. Average residential bill of \$501 or \$1.37 a day for County Services.
- Sewer Fund growth of 3.78%. Sewer Rate increase of \$10 for average residential billing. Average residential bill of \$279 or \$0.76 per day.
- Real Estate related revenue activity has decreased \$27 million or 35% when compared to FY 2008.
- ***Budget Cost Drivers include.....***
  - Salary Rollback continued for AFSCME Local's 1607, 459 & 3109.
  - Merit Step Increases for employees.
  - Cost of Living Adjustments for Union Local 459.
  - Employee/Retiree Healthcare expenses.
  - Pension Contribution.
  - Wilmington Treatment Plant Contract.
  - Debt Service.
- Continue our partnership with the Volunteer Fire Companies by providing \$3.4 million in grant-in-aid funding.
- Provide funding of \$2.5 to our contractual libraries at Wilmington, Delaware City, New Castle City and Corbit-Calloway.
- Capital Budget of \$73.5 million of which 73% is allocated for sewer infrastructure rehabilitation.

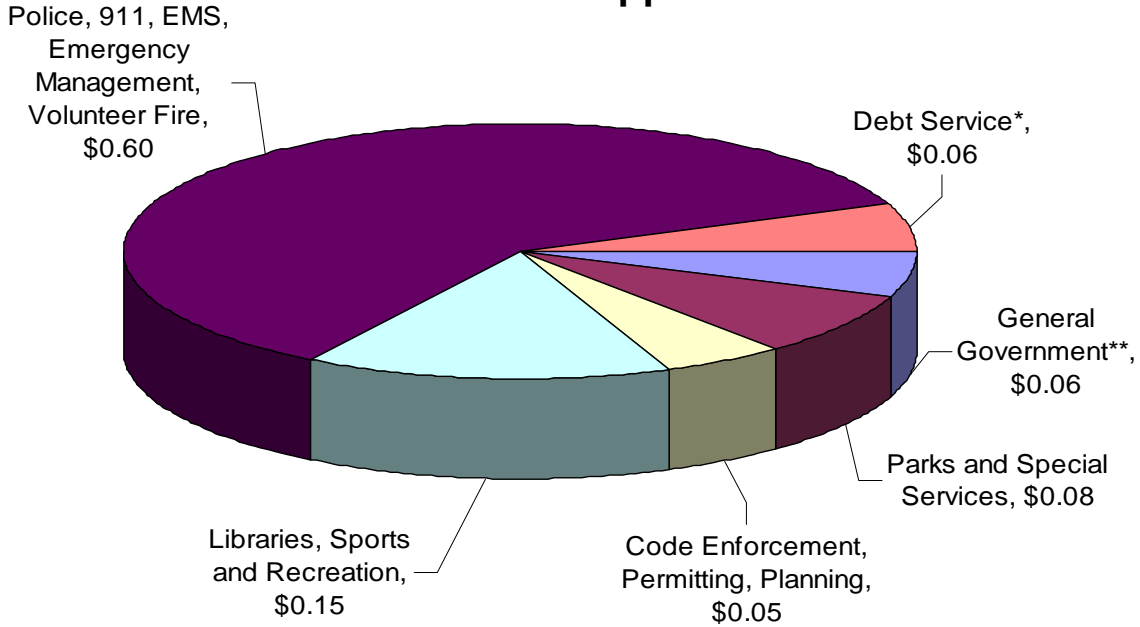
## New Castle County

### Summary of Operating Budget Appropriations

#### All Funds

	Expended FY 2008	Expended FY 2009	FY 2010 Approved	FY 2011 Approved	11 vs. 10 Amount	11 vs. 10 Percentage
County Council	\$3,274,769	\$3,211,832	\$3,183,763	\$3,282,994	\$99,231	3.12%
County Executive	2,396,540	2,336,712	1,927,125	1,932,071	4,946	0.26%
Administration	16,042,392	15,761,216	14,504,237	15,373,296	869,059	5.99%
Special Services	58,779,474	60,084,207	60,716,200	61,463,479	747,279	1.23%
Land Use	14,008,587	13,705,766	13,783,241	13,823,102	39,861	0.29%
Community Services	17,547,300	17,090,514	17,649,588	17,334,258	(315,330)	-1.79%
Public Safety	78,776,021	79,346,342	76,395,371	77,997,675	1,602,304	2.10%
Prothonotary	46,674	31,762	50,700	45,700	(5,000)	-9.86%
Register in Chancery	249,991	254,938	261,532	264,109	2,577	0.99%
Register of Wills	1,394,587	1,461,426	1,426,700	1,438,841	12,141	0.85%
Recorder of Deeds	2,361,310	2,367,140	2,348,802	2,402,478	53,676	2.29%
Sheriff	1,671,316	1,774,832	1,652,831	1,739,774	86,943	5.26%
Clerk of the Peace	516,406	529,873	518,360	539,004	20,644	3.98%
Ethics Commission	151,056	145,831	217,690	216,094	(1,596)	-0.73%
Debt Service	24,400,168	30,284,244	32,226,215	35,629,975	3,403,760	10.56%
Insurance	875,452	1,299,466	850,000	850,000	-	0.00%
Contingencies (Non Dept)	-	-	1,160,000	1,160,000	-	0.00%
<b>Total</b>	<b>222,492,043</b>	<b>229,686,099</b>	<b>228,872,355</b>	<b>235,492,850</b>	<b>\$6,620,495</b>	<b>2.89%</b>

## County Tax Dollar Breakdown FY2011 Approved



\*Bonds to pay for general facilities - i.e., local parks, non Library/PS buildings, etc.

\*\*Executive Office, County Council, Law, HR, Admin Services, Finance, Ethics

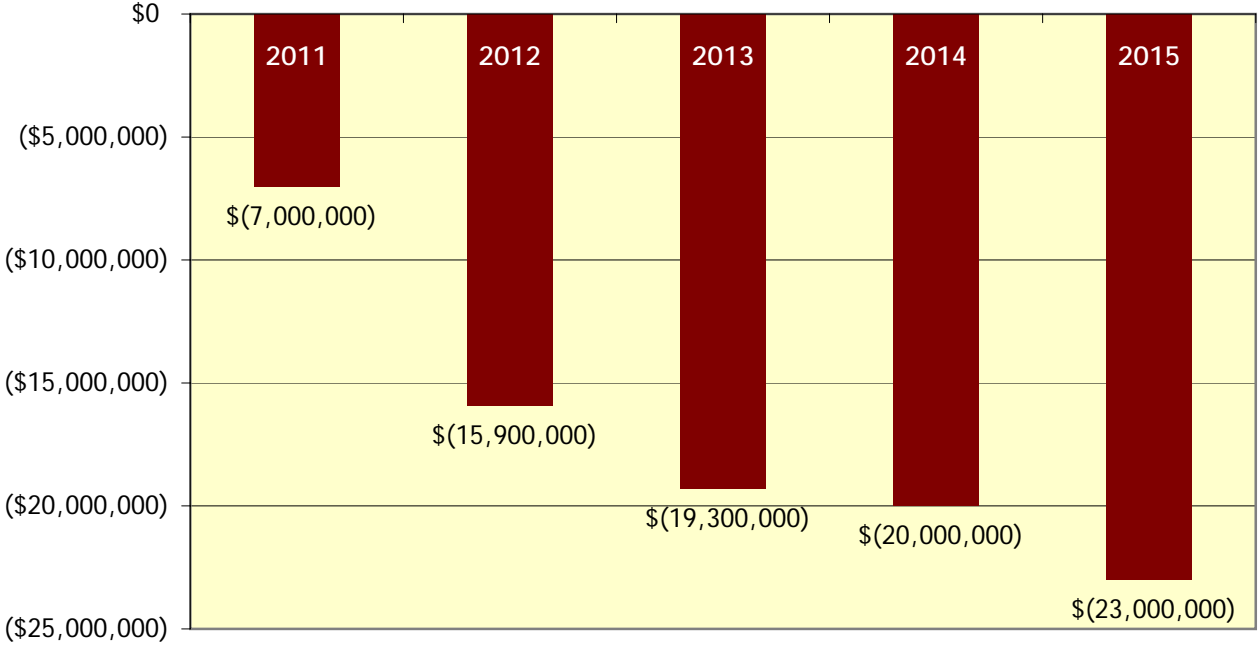
## FY 2011 County Real Property Tax Rates

<u>Location</u>	<u>2011 Tax Rate in Cents Per \$100 of Assessed Valuation</u>
Those portions of New Castle County not within any of the following incorporated	70.18
Arden	58.21
Ardencroft	58.21
Ardentown	58.21
Bellefonte	39.48
Delaware City	25.29
Elsmere	31.93
Middletown	25.29
Newark	24.36
New Castle	25.29
Newport	28.38
Odessa	36.40
Townsend	38.26
Wilmington	24.36
<b><u>Average Unincorporated Bill</u></b>	
Annual	\$501.00
Monthly	\$41.75

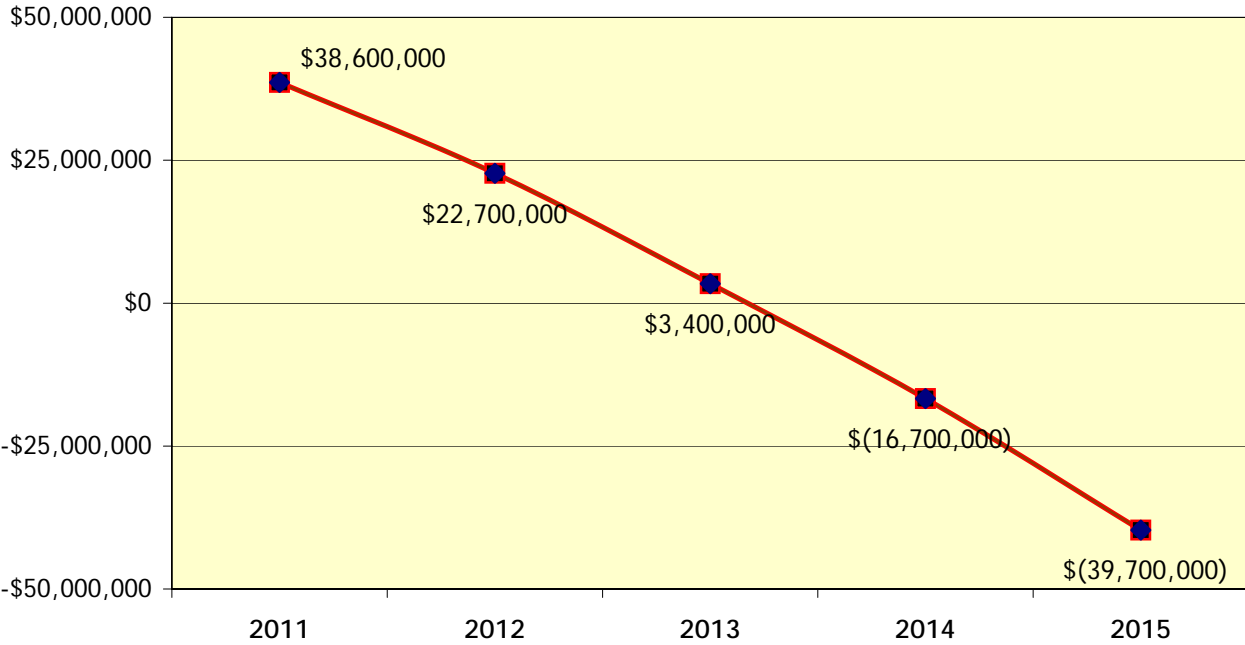
**New Castle County**  
**General Fund Line Item Comparison**  
**2011 Approved Budget**

	<b>2010 Approved</b>	<b>2011 Approved</b>	<b>Over (Under)</b>	<b>% Change</b>
Salaries and Wages	81,339,892	81,593,626	253,734	0.31%
Employee Benefits	37,784,728	39,627,552	1,842,824	4.88%
Training and Civic Affairs	444,818	438,525	(6,293)	-1.41%
Communication and Utilities	4,408,043	4,361,651	(46,392)	-1.05%
Materials and Supplies	5,016,704	5,154,449	137,745	2.75%
Contractual Services	26,640,184	26,403,290	(236,894)	-0.89%
Equipment Replacement	761,090	763,728	2,638	0.35%
Fixed Charges	10,820,470	9,975,782	(844,688)	-7.81%
Land & Structures	-	-	-	0.00%
Contingencies	1,095,000	1,095,000	-	0.00%
Debt Service	21,139,979	22,736,944	1,596,965	7.55%
Intragov. Service Credits	(21,226,905)	(20,675,231)	551,674	-2.60%
<b>Subtotal</b>	<b>\$168,224,003</b>	<b>171,475,316</b>	<b>\$3,251,313</b>	<b>1.93%</b>
Gen & Admin	(7,000,927)	(6,726,949)	\$273,978	-3.91%
<b>Total</b>	<b>\$161,223,076</b>	<b>164,748,367</b>	<b>\$3,525,291</b>	<b>2.19%</b>

**General Fund Cash Flow Projections  
Based on FY2011 Approved Budget  
Annual Operating Shortfalls**



**General Fund Cash Flow Projections  
Based on FY2011 Approved Budget  
Available Financial Reserves**



**New Castle County**

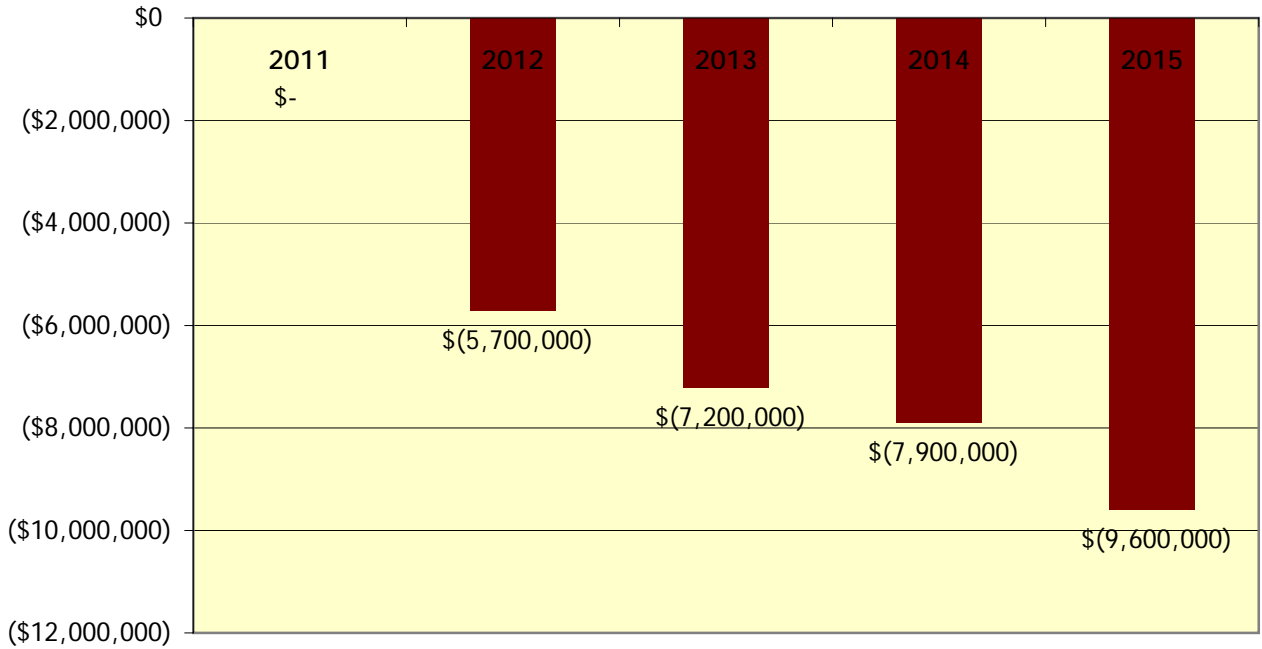
**Sewer Fund Line Item Comparison**

**2011 Approved Budget**

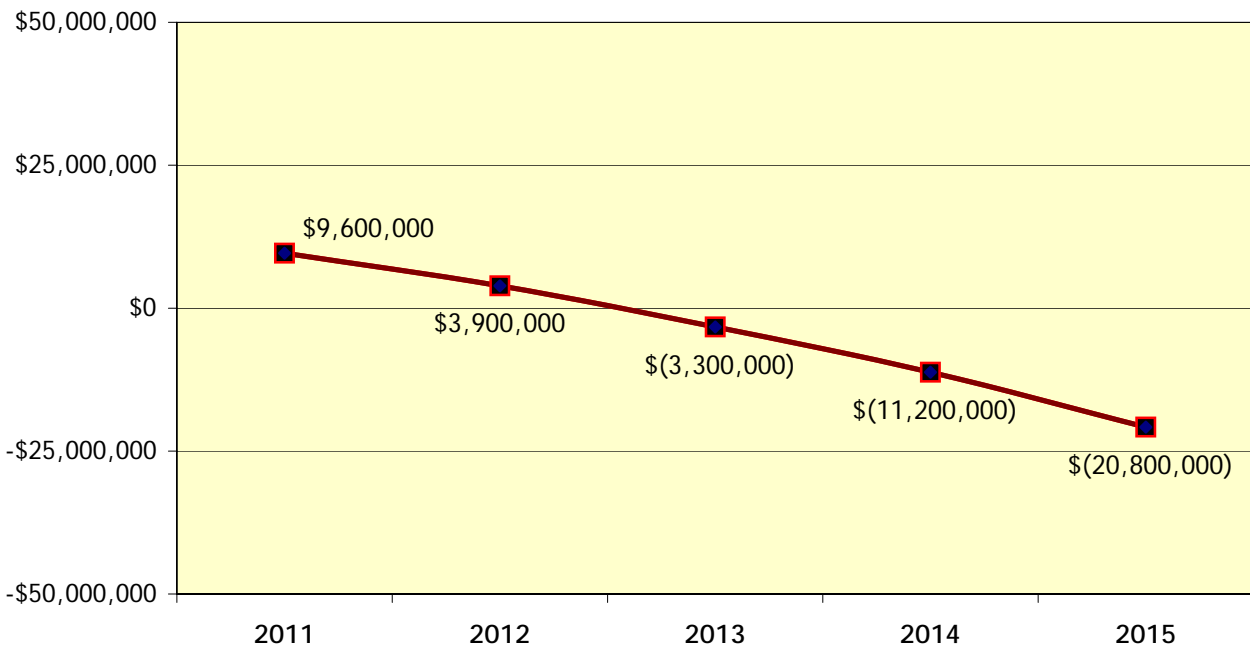
	<b>2010 Approved</b>	<b>2011 Approved</b>	<b>Over (Under)</b>	<b>% Change</b>
Salaries and Wages	10,902,838	11,274,172	371,334	3.41%
Employee Benefits	5,370,821	5,603,263	232,442	4.33%
Training and Civic Affairs	6,851	6,851	-	0.00%
Communication and Utilities	19,990,310	20,226,381	236,071	1.18%
Materials and Supplies	1,035,816	1,035,816	-	0.00%
Contractual Services	7,199,040	7,274,853	75,813	1.05%
Equipment Replacement	801,440	816,085	14,645	1.83%
Fixed Charges	200,000	193,900	(6,100)	-3.05%
Land & Structures	60,000	60,000	-	0.00%
Contingencies	85,000	85,000	-	0.00%
Debt Service	11,086,236	12,893,031	1,806,795	16.30%
Intragov. Service Credits	-	-	-	0.00%
<b>Subtotal</b>	<b>\$56,738,352</b>	<b>\$59,469,352</b>	<b>\$2,731,000</b>	<b>4.81%</b>
Gen & Admin	6,609,927	6,272,131	(\$337,796)	-5.11%
<b>Total</b>	<b>\$63,348,279</b>	<b>\$65,741,483</b>	<b>\$2,393,204</b>	<b>3.78%</b>



**Sewer Fund Cash Flow Projections  
Based on FY2011 Approved Budget  
Annual Operating Shorfalls**

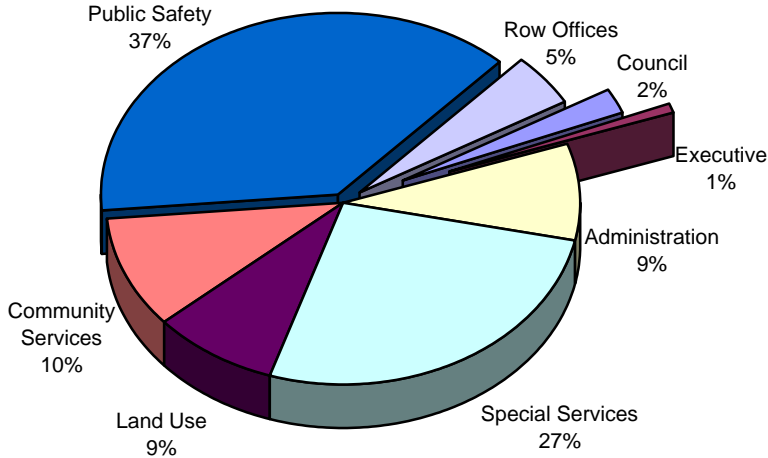


**Sewer Fund Cash Flow Projections  
Based on FY2011 Approved Budget  
Available Financial Reserves**



# Full-Time Positions

**New Castle County  
Full-Time Positions by Department  
Fiscal Year 2011**



**Full-Time Positions  
by Department**

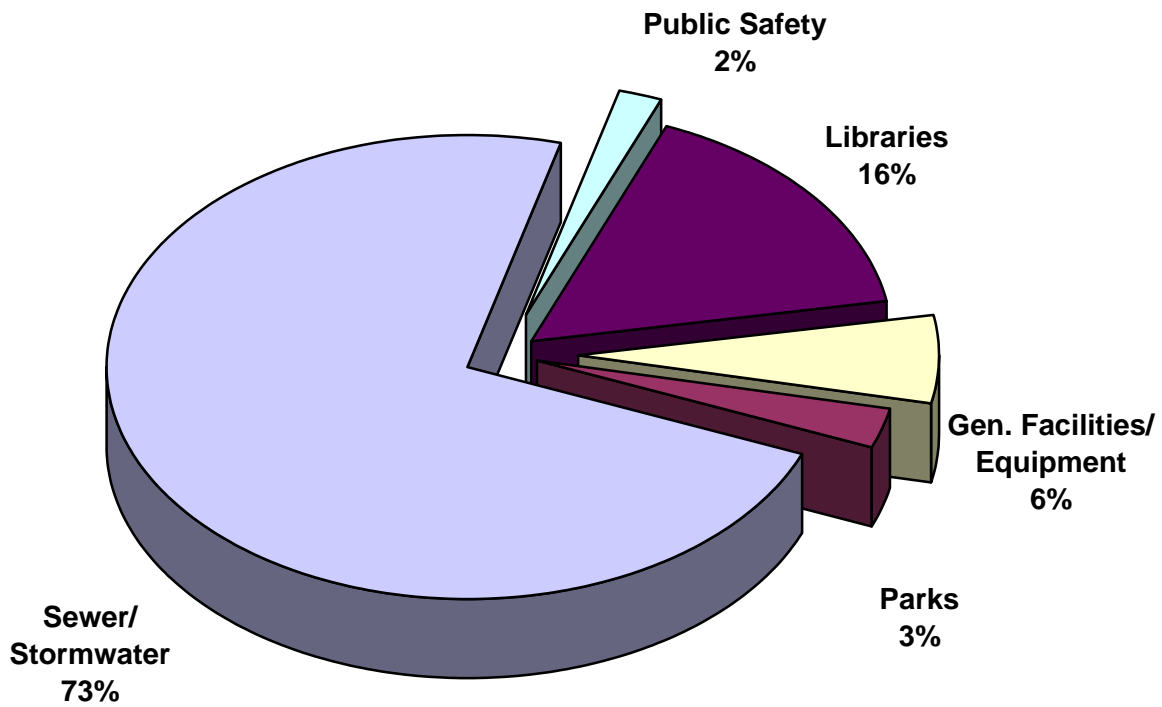
	<u>2011</u>
Council	34
Executive	13
Administration	140
Special Services	422
Land Use	138
Community Services	155
Public Safety	609
Row Offices	76
	<u><b>1,587</b></u>

**Vacant Positions Deleted/Unfunded  
Fiscal Year 2011**

	<u>Positions</u>	<u>Cost Savings</u>
Council	1	\$61,218
Administration	9	462,369
Special Services	32	1,158,237
Community Services	11	441,986
Public Safety	12	609,683
	<u><b>65*</b></u>	<u><b>\$2,733,493</b></u>

\* Reflects 57 unfunded positions and 8 deleted positions.

# FY 2011 Capital Budget



	<b>FY 2011 Approved</b>	<b>Percent</b>
General Facilities/Equipment	\$4,215,000	6%
Parks	2,177,000	3%
Sewer/Stormwater	53,786,000	73%
Public Safety	1,850,000	2%
Libraries	11,454,000	16%
<b>TOTAL</b>	<b>\$73,482,000</b>	<b>100%</b>